

Numis Corporation

Very strong results, consistent strategy

In addition to successfully executing a high volume of transactions for clients in the first half, Numis continues to plan investment to strengthen and broaden its capabilities to support longer-term growth through market cycles. With over 60% of transaction fee income in H120 coming from outside the retained client base there is evidence that the company is succeeding in building a wider reputation.

Year end	Revenue (£m)	PBT* (£m)	EPS* (p)	DPS (p)	P/E (x)	Yield (%)
09/18	136.0	31.6	23.0	12.0	16.4	3.2
09/19	111.6	12.4	8.1	12.0	46.4	3.2
09/20	154.9	37.1	26.7	12.0	14.1	3.2
09/21e	196.6	55.1	37.0	12.0	10.2	3.2

Note: *PBT and EPS are on a reported basis and EPS is fully diluted.

H121 results

Numis reported a strong performance across the group with revenue of £115.4m in H121, up 83% versus H120 and modestly ahead of the c £110m indicated in the March trading update. This reflected generally increased levels of capital markets activity together with market share gains for the Equities business. Investment banking revenue more than doubled to £82m and Equities revenue was up 27%. In other income there was a near-£2m gain on the investment portfolio (valued at £16.2m). Costs increased by 42% mainly driven by variable compensation, while the compensation ratio was stable compared with H220 at 53%. This left pre-tax profit at £39.3m, more than five times the H120 level of £7.3m, demonstrating the operational leverage of the business. EPS increased from 5.5p to 25.7p after a higher tax charge of 24% versus 14%. The dividend was unchanged at 5.5p in line with the board policy of maintaining dividends and using share buybacks or special dividends to return excess capital where appropriate.

Looking beyond the UK

For the second half Numis reports a strong pipeline across the investment banking activities, with a broader diversification by sector evident as the market gains confidence in economic recovery. Adverse pandemic or economic developments could dent market confidence and prevent delivery of the pipeline, and conservatively we have assumed some normalisation in H220 revenues, only increasing our FY21 earnings estimate modestly. For the longer term, Numis continues to invest in staff to strengthen capacity and plans to open a Dublin office to address opportunities in Europe.

Valuation appears to factor in a safety margin

The shares trade on P/E multiples in line with the average for US and European investment banks and advisory firms. At a price to book multiple of 2.3x they trade above their 10-year average and, using an ROE/COE model, the current share price implies an assumed ROE of just below 18% (the five-year average value). This is also well below the 25% ROE we estimate for FY21, so the market seems to be factoring in a wide safety margin for a prospective normalisation of activity levels.

H121 results and outlook

Financial services

13 May	2021
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Price	381p
Market cap	£411m
Net cash end-March 2021 (£m)	97.6
Shares in issue	105.1m
Free float	75%
Code	NUM
Primary exchange	AIM
Secondary exchange	N/A

Share price performance



Business description

Numis is one of the UK's leading independent investment banking groups, offering a full range of research, execution, equity capital markets, corporate broking and advisory services. It employs c 290 staff in offices in London and New York, and at the end of September 2020 had 188 corporate clients.

Next events

Q321 trading update	Estimated early July
FY21 trading update	Estimated end September

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Edison profile page

Numis Corporation is a research client of Edison Investment Research Limited



Building the breadth of the investment bank

Numis was founded in the late 1980s and listed on AIM in 1996. It has grown to become a leading UK investment banking group and has stated its aim as striving to become 'the investment bank of a generation'. The current co-CEOs, Alex Ham and Ross Mitchinson, joined the company in 2005 and 2008 respectively and assumed their roles in September 2016.

A developing range of investment banking capabilities

In addition to strengthening its traditional UK corporate broking, equity capital market, sales, research and trading services through recruitment and IT infrastructure, Numis has, over time, invested in developing mergers and acquisitions advisory, debt advisory and private markets (Growth Capital Solutions) capabilities enabling it to assist companies across a wider range of situations. This has supported client service, contributing to longer-term growth in the business. Numis remains a largely UK-focused investment bank but transactions for non-UK corporates feature on its deal list and with its H121 results the company announced the planned opening of a Dublin office. This would not only enable provision of trading and research services to European Union institutional investors, but is also intended help in attracting European Union capital markets transactions and in extending the geographical reach of Growth Capital Solutions.

Until 2020 development of the corporate franchise was clearly evident in the increase in the number of retained corporate clients (Exhibit 1). A large part of the reduction in the client count seen in 2020 resulted from the decision to withdraw from the natural resources sector and the associated resignation from 18 brokerships, three of which took place in H121. Numis is committed to building a high-quality client list. While this is reflected to some extent in the continued increase in the average market capitalisation of clients, the aim is to sign up companies of all sizes, public and private, which have long-term ambition and for which Numis believes it can add value through its services.

Exhibit 1: Corporate client numbers and market cap



Exhibit 2: Revenue progression (year to 30 September)



Source: Numis, Edison Investment Research

Source: Numis, Edison Investment Research

Growth through market fluctuations

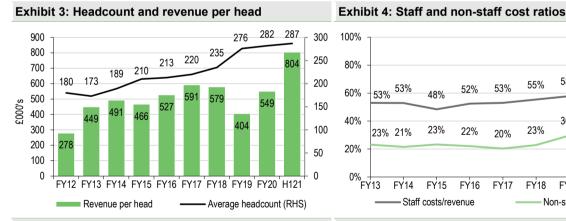
Between 2008 and 2012, in the wake of the global financial crisis, Numis's revenue was relatively stable within a range between £48m and £54m and it was in 2013 that revenue stepped up to £78m driven by growth in Capital Markets. Subsequent growth, shown in Exhibit 2, was also to a large extent attributable to development of the Capital Markets business (supported by the Equities business) with its contribution to revenues expanding from 39% to 55% between FY14 and H121. Reflecting the dependence of transactions on the market environment, the progress of Capital

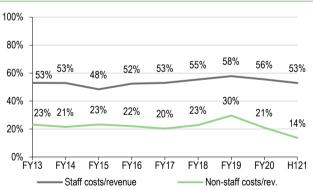


Markets revenues has not been uninterrupted with FY19, for example, showing a material reduction alongside other parts of the business as political uncertainty put a brake on activity. Over the period shown. Institutional revenue was restrained by downward pressure on commission rates that was only intensified by the implementation of MiFID II in January 2018. As a result, Institutional revenue fell as a proportion of group revenue from 34% to 19%. Corporate retainers provide a resilient source of annual fees and have grown with the client base although accounting for a reduced share of revenue over the period, ending at 5% in H121, a particularly strong period for Capital Markets. Unsurprisingly, Trading has seen fluctuations in income but has contributed positively in each year and grown significantly over the period; on average it contributed 7% of group revenue. Finally, Advisory has also recorded fluctuations in its revenue and percentage contribution reflecting changes in the M&A environment with a revival in activity in the latest period, H121, taking its contribution to 11% of total revenue.

Investment in staff and cost control

The largest element of cost for the business is staff remuneration and Exhibit 3 shows the growth in average headcount that has accompanied growth in the business illustrated in Exhibits 1 and 2. Notable here is the step up in staff numbers in FY19 as the group invested to support client service and future growth following sustained expansion of the client base. This resulted in a marked reduction in revenue per head as it coincided with a year of lower revenues; subsequently this measure has recovered sharply, to £804,000 in H121. For most of the period since 2013 the compensation ratio (Exhibit 4) has remained close to the average value of 53% reflecting flexing in the level of variable compensation in line with pre-bonus profits. Non-staff costs have increased at an annual compound rate of c 8% between 2013 and H121 but have been held broadly stable in absolute terms since 2018. Variations in revenue have meant that the overall cost/income ratio has ranged between 89% in 2019 and 65% in H121 with an average of 75% over the period shown in Exhibit 4. This gave an operating profit margin of between 13% (FY19) and 34% (H121) for the period shown (average 25%).





Source: Numis, Edison Investment Research

Source: Numis, Edison Investment Research

Strategy

Within the group's overall vision of becoming the investment bank of a generation, management has identified five strategic pillars that, if executed successfully, should secure sustainable growth (subject to market cycles), profitability and attractive shareholder returns.

- Build the size and quality of the corporate franchise. Here the aim is to grow the corporate client base across the market capitalisation spectrum focusing on high-quality companies. Numis seeks to be the natural home for interesting and ambitious small-cap companies.
- 2. Become the leading UK equities platform, with the intention being to grow market share in UK equities and UK equity capital markets.



- Develop complementary products and services. Objectives include increasing advisory
 revenues, further developing its position in private markets and targeting non-UK revenue
 opportunities (note the planned Dublin office).
- 4. Maintain operating and capital discipline. Numis has signalled that the move to a new London office will increase fixed costs but this strategic move has been accompanied by control over other non-staff costs. As shown above the compensation ratio has been managed through market fluctuations. The group continues to maintain prudent liquidity and capital positions.
- Deliver shareholder returns. Revenue growth and greater diversity of income together with the group's commitment to use share buybacks to control the share count should contribute to growth and reduced volatility in EPS through the market cycle.

H121 results

Revenue growth of 83% for H121 compared with H120 reflected strong growth in Capital Markets, Advisory and Trading gains. Cost growth of 42%, driven mainly by increased variable compensation, left pre-tax profits up 442%, demonstrating the operational leverage of the business. EPS were 365% ahead after an increased effective tax rate of 24% versus 14%. The dividend was unchanged at 5.5p in line with the board policy of maintenance with the potential for the return of excess capital through share buybacks or special dividends. Exhibit 5 provides a summary of the H121 figures including the segmental revenue analysis. Further commentary is given below with figures compared with H120 unless stated.

£m unless stated	H120	H220	H121	% change y-o-y
Net trading gains	6.5	9.5	11.5	75.7
Institutional income	19.7	17.5	21.9	11.1
Equities	26.2	27.0	33.4	27.3
Corporate retainers	6.8	6.7	6.3	(7.6)
Advisory	7.2	3.9	12.4	72.0
Capital markets	22.8	54.2	63.3	177.3
Investment banking	36.9	64.8	82.0	122.5
Total revenue	63.1	91.8	115.4	82.9
Other operating income	(1.9)	2.2	2.0	N/A
Total income	61.2	94.0	117.4	91.8
Staff costs	(36.6)	(49.4)	(61.0)	66.7
Non-staff costs	(17.4)	(15.0)	(15.7)	(10.0)
Total administrative expenses	(54.0)	(64.4)	(76.7)	42.0
Operating profit / loss	7.2	29.6	40.7	463.8
Finance income/expense	0.0	0.2	(1.4)	N/A
Pre-tax profit	7.3	29.8	39.3	441.9
Tax	(1.0)	(4.7)	(9.5)	852.0
Effective tax rate (%)	13.8	15.8	24.3	
Attributable profit	6.3	25.1	29.8	376.1
Diluted EPS (p)	5.5	20.7	25.7	364.9
Dividend (p)	5.5	6.5	5.5	0.0
Operating profit before other income	9.1	27.4	38.8	324.6
Operating margin before other income (%)	14.5	29.8	33.6	

Net trading gains were up 76% y-o-y and were 22% ahead compared with a strong period in H220. Contributing to the result was a decline in market volatility, following which Numis increased trading book limits, allowing it to take advantage of greater demand for liquidity in smaller and midcap stocks as the market appetite for these segments of the market revived.

The **Institutional equities** activity benefited from high levels of secondary trading and the reduction in income from EU clients following Brexit was more than offset by increased income generated by US clients. The electronic trading platform, launched in FY20 to complement the existing high-touch



execution offering, is serving a growing list of clients and increasing revenues in line with the group's expectations. Overall revenue for the Institutional activities was up 11%.

Corporate retainers were modestly lower on a smaller corporate client list, while **Advisory** revenue staged a sharp recovery with revenues up 72% or threefold compared with H220. The improvement reflected a revival in UK M&A activity as pandemic concerns eased and was supported by earlier investment in staff to build sector expertise and transaction execution capability.

Capital markets revenue increased by 177% with a more diverse range of products contributing to the performance, featuring a strong recovery in IPO activity as well as placings, block trades and private market transactions (Exhibit 6 sets out selected transactions since the start of FY21). Numis had a leading market share of UK IPOs during this period and completed more Main Market IPOs than any other investment bank. In addition to a growth in the number of transactions, Numis has continued to achieve higher average deal fees reflecting a combination of deal size, its ability to command more senior roles and the development of Growth Capital Solutions, which tends to earn higher deal fees.

Company	Date	Role	Transaction	Money raised value (£m)
Cazoo	Oct-20	Joint placement agent	Private fund raise	240
Draper Esprit	Oct-20	NOMD, joint global coordinator, bookrunner and broker	Placing	110
Aquila Capital	Oct-20	Broker, adviser and joint bookrunner	Placing	116
Merian Global Investors	Oct-20	Joint bookrunner	IPO	95
Synairgen	Oct-20	Joint broker and bookrunner	Placing and open offer	87
Victoria	Oct-20	Debt adviser	Preferred equity investment	175
Aveva	Oct-20	Joint global coordinator, bookrunner and broker; sole sponsor	Rights issue to finance acquisition	2,800
Waterfall Asset Management	Nov-20	Financial adviser	M&A	639
Future	Nov-20	Sponsor, joint financial adviser and broker	M&A	594
Pets at Home	Nov-20	Sole financial adviser	M&A	100
Electrocomponents	Dec-20	Joint broker and bookrunner	Placing	180
Bytes Technology	Dec-20	Sole sponsor, financial and debt adviser, global coordinator and bookrunner	IPO	647
AJ Bell	Dec-20	Sole broker	Block trade	25
Clipper Logistics	Jan-21	Joint bookrunner	Block trade	62
Bambuser	Jan-21	Joint global coordinator and bookrunner	Placing	52
VH Global Sustainable Energy Opportunities	Jan-21	Sponsor and sole bookrunner	IPO	243
HSS Hire	Jan-21	Sponsor and nominated adviser	Placing and open offer	53
Scapa	Jan-21	Joint corporate broker and nominated adviser	M&A	403
Moonpig	Jan-21	Joint bookrunner	IPO	1,197
Foresight	Feb-21	Sole sponsor, joint global coordinator and bookrunner	IPO	455
Knights	Feb-21	Sole bookrunner	Block trade	62
Polypipe	Feb-21	Joint bookrunner and corporate broker	Placing	96
Future	Feb-21	Sole sponsor and joint adviser and broker	M&A	594
Hargreaves Lansdown	Feb-21	Joint global coordinator and bookrunner	Placing	300
Auto1	Feb-21	Bookrunner	IPO	6,690
Auction Technology	Feb-21	Sole sponsor and joint global coordinator and bookrunner	IPO	600
Cazoo	Feb-21	Sole financial adviser	M&A	N/A
Fuller Smith & Turner	Mar-21	Sole bookrunner and corporate broker	Placing	54
Arrow Global	Mar-21	Financial adviser and corporate broker	M&A	563
Keywords Studio	Apr-21	Sole bookrunner	Placing	84

Evidencing the growth in Numis's reputation and its broader capabilities, it has been attracting more business from outside its retained corporate client base and in the first half such clients accounted for more than 60% of investment banking deal fee revenue (in recent periods this percentage has typically been around 30%).



Interest from international clients and the potential to develop European business post Brexit has prompted progress with plans to open **an office in Dublin** in H122, subject to regulatory approval.

In **other income** there was a near-£2m gain on the investment portfolio (valued at £16.2m). One investment was partially exited in the first half and further exits are expected in the second half as Numis seeks to sell legacy holdings.

On **expenses** the compensation ratio was stable when compared with H220 at 53%, while in absolute terms staff costs rose by 67% and non-staff costs were down by 10% as there were some savings due to remote operation. The average headcount was in line with H120 and the end-FY20 level and Numis notes that the market for talent is increasingly competitive given the increased activity levels, which are prompting other investment banks to become more active in hiring. As well as taking measures to retain staff, Numis itself expects to increase its headcount in the second half, particularly in investment banking and Growth Capital Solutions to provide additional capacity to execute deals

Background and outlook

In this section we briefly review the background and outlook for Numis's activities and start with the Economic Policy Uncertainty Index (Exhibit 7) as an indicator of the environment for investor and corporate decision-making. The index component selected here reflects daily newspaper coverage related to economic uncertainty. This highlights the spikes in uncertainty around the UK EU membership referendum in June 2019 and the onset of the pandemic in the first half of 2020. On this measure the levels of uncertainty last year fell rapidly after the initial lockdown and have then followed a downward path, with some setbacks, into the current year mirroring the progress that has been made in containing COVID-19 in the UK if not globally.

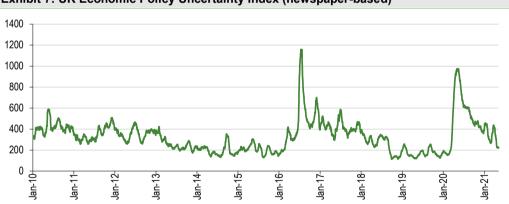


Exhibit 7: UK Economic Policy Uncertainty Index (newspaper-based)

Source: 'Measuring Economic Policy Uncertainty' by Scott Baker, Nicholas Bloom and Steven J. Davis at www.policyuncertainty.com (CC BY 4.0)

The next two charts show money raised on the London Stock Exchange Main and AIM markets by month. Starting with the Main Market at end 2019 and early 2020, election, Brexit and then initial COVID-19 uncertainties depressed issuance, but this was followed by a surge of equity issues to support balance sheets. This subsequently tapered off and towards the end of 2020 and into 2021 IPO activity returned and capital raising for other purposes revived as companies sought finance for growth or M&A opportunities. For AIM the pattern is less clear, but higher issuance is evident in mid-2020 and again in late-2020 and from February this year. The number of AIM IPOs has picked up from a very low base: in Numis's H121 period to end March there were 31 compared with 10 in the prior year period. Looking at the level of money raised in new and further issues (as shown in the charts), the Main Market was up 270% in the H121 period while for AIM the increase was 75%.



Exhibit 8: LSE Main Market issuance (money raised)

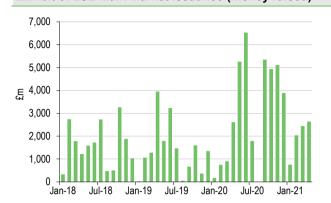
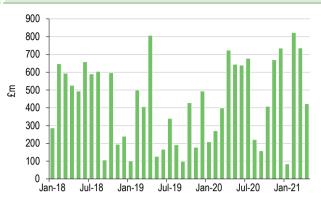


Exhibit 9: LSE AIM issuance (money raised)



Source: London Stock Exchange

Source: London Stock Exchange

Turning to the performance of UK equity market indices (CBOE All-Companies and Small-Cap), Exhibit 10 shows how the sharp initial impact of the pandemic was followed by a more gradual recovery. The chart also shows the more recent outperformance of the small-cap index reflecting a market rotation into more economically sensitive areas of the market. The strength of market performance has played into the strength of issuance shown above and the level of transaction activity that Numis has reported. The final chart in this section shows the daily value traded on the London Stock Exchange order book. This shows the relatively short-lived spike in trading volumes in the first half of last year following the arrival of the pandemic. Subsequently activity subsided but then returned to the range seen in prior years.

Exhibit 10: All-companies and small cap indices

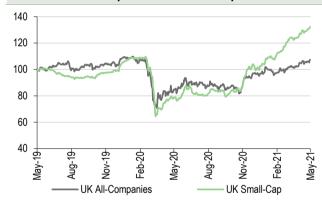
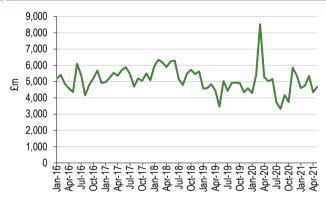


Exhibit 11: LSE order book, average daily value traded



Source: Refinitiv. Note: CBOE UK net-return indices.

Source: London Stock Exchange (Main Market)

Looking ahead, Numis reports that the investment banking pipeline has a high volume of IPO mandates and that the near-term outlook for Growth Capital Solutions and M&A Advisory is encouraging. Therefore, the second half could see a continuation of the breadth of activity seen in the first half. However, as usual, the delivery of such a pipeline is dependent on market conditions with IPOs likely to be particularly sensitive to a return of volatility. For the moment the success of COVID-19 countermeasures in the UK is a positive factor, but the much more mixed international picture and the potentially significant macroeconomic after effects of lockdowns and other measures could be a source of disruption for markets.

Financials

Exhibit 12 shows a segmental analysis of our revenue assumptions for H221 and FY21 with prior full-year comparatives. The considerable uncertainty over revenues in any particular period should



be borne in mind when viewing the estimates. An indication of the sensitivity of profitability to changes in revenue can be seen in the scenario analysis included in our December 2020 <u>note</u>. We have assumed a significant normalisation of revenues in H221 following the very high levels of activity seen in the first half. The second half estimate of total revenue of £81m, while well below the £115m reached in the first half, is still high in the context of revenues achieved in previous years. A sharp turn in market sentiment could mean a greater correction or, on the other hand, continuation of favourable conditions could generate further record numbers in the second half.

£000s	2018	2019	2020	H121	H221e	2021e
Net trading gains	9,594	4,008	16,003	11,507	5,993	17,500
Institutional income	37,866	33,317	37,192	21,879	17,621	39,500
Equities	47,460	37,325	53,195	33,386	23,614	57,000
Corporate retainers	12,430	13,357	13,536	6,293	6,290	12,583
Advisory	17,335	12,576	11,146	12,428	11,572	24,000
Capital markets	58,822	48,352	77,022	63,319	39,681	103,000
Investment banking	88,587	74,285	101,704	82,040	57,543	139,583
Total revenue	136,047	111,610	154,899	115,426	81,157	196,583

On expenses, we assume that the second half compensation ratio will be similar to the first half as Numis indicates spending on staff recruitment may offset any reduction in the ratio that might otherwise be seen. On non-staff costs, Numis guides to a total increase of £4m in occupancy costs in FY21 compared with FY20 following the start of the lease on the new London office in February ahead of the expected move in September. In addition to this, a £1m exceptional cost of relocation is expected this year (a similar £1.3m exceptional charge was also incurred last year). As a reminder, the 50,000 square foot office will be c 60% larger than the existing one, providing capacity for growth over the term of the 15-year lease. From FY22, when dual running costs drop out, Numis expects ongoing occupancy costs to be £3m higher than in FY20. FY22 will also benefit from the absence of the exceptional cost associated with the move. There are, however, set to be costs associated with the planned opening of a Dublin office. This, we assume, is likely to be primarily additional staff cost and will be scaled to the initial revenue opportunity so we would be surprised to see this above low single-digit millions.

Changes in the key numbers from our forecasts are shown below, with further detail from the new forecast given in the financial summary table (Exhibit 16). Our revenue and profit estimates are modestly higher reflecting the slightly higher first half revenue than indicated at the time of the last trading update. The higher than expected first half tax charge accounts for the smaller movement in our EPS estimate.

Exhibit 13: Estimate changes												
	Rev	venue (£r	n)		PBT (£m)		Fully d	liluted EF	PS (p)		DPS (p)	
	Old	New	Change	Old	New	Change	Old	New	Change	Old	New	Change
09/21e	185.0	196.6	6.3%	52.4	55.1	5.2%	36.7	37.0	0.8%	12.0	12.0	0.0%
Source: Edison Investment Research												

At the end of the period cash stood at £97.6m compared with £95.3m at end H120 and £125.2m at the end of FY20. The £27.6m cash outflow in the first half reflected an operating cash outflow of £5.9m, dividend payments of £6.8m, share repurchases totalling £11.5m, capital spending (partly related to the new London office) of £1.6m and other expenditure items, including lease payments, of £1.8m. The operating cash outflow included £43m absorbed in working capital items. Normally a volatile item for brokers with market making activities, the increase in trading book limits would have been an important factor here. Prospectively, Numis highlights that second half capital spending will increase substantially as the fitout of the London office is completed.

Numis confirms that it continues to operate with capital significantly in excess of its regulatory requirements. The Pillar 3 disclosure for end September 2020 showed total Pillar 1 funds of



£157.2m compared with a Pillar 1 regulatory requirement (plus capital conservation buffer of 2.5% of risk weighted assets) of £49.7m.

Valuation

We start with a peer comparison table showing UK investment banks/brokers and US and European investment banks and advisory firms. This is more for reference at this stage because the other UK companies lack consensus estimates and, with different reporting points across the peers and earnings changing substantially currently, it is more than usually difficult to make comparisons. We highlight three points: Numis offers a relatively high yield, its P/E ratios are similar to those of the US investment banks and its return on equity (ROE) (based on the very strong H121 period) is high in the range.

	Price (local)	Market cap (£m)	Last reported P/E (x)	Current P/E (x)	Yield (%)	ROE (%)	Price to book (x)
UK brokers	(,	(-)	. ()	()	(,	()	
Numis	377	406	14.1	10.2	3.2	36.0	2.3
Arden Partners	14	4	Loss	N/A	0.0	N/A	0.8
Cenkos	84	47	25.2	N/A	4.2	8.0	1.5
FinnCap	44	76	31.9	N/A	1.0	9.8	3.2
WH Ireland	58	36	37.3	N/A	0.0	7.7	3.3
UK brokers average			27.1	10.2	1.7	15.4	2.2
US, European IB and advisory							
Bank of America	41.6	356,227	22.2	13.7	1.7	6.8	1.4
Evercore	139.2	6,472	14.5	12.2	1.7	43.8	4.6
Goldman Sachs	359.9	122,287	14.5	8.1	1.4	10.2	1.3
Greenhill	15.7	307	11.6	10.1	1.3	N/A	N/A
Jefferies Financial	32.5	8,029	12.3	7.5	1.8	8.1	0.9
JP Morgan	158.5	479,921	17.9	12.1	2.3	12.0	1.9
Moelis	51.2	3,392	17.6	15.2	2.7	N/A	6.2
Morgan Stanley	84.9	158,001	12.9	12.4	1.6	13.3	1.7
PJT Partners	70.4	2,523	14.3	14.7	0.3	N/A	10.9
Stifel Financial	67.5	7,095	14.8	12.6	0.7	N/A	1.9
Credit Suisse	9.1	23,182	8.5	8.3	1.1	5.9	0.5
Deutsche Bank	11.3	23,380	16.9	14.8	0.0	2.6	0.4
UBS	15.1	58,183	8.4	9.3	1.1	11.5	0.9
US, European IB and advisory ave	rage		14.3	11.6	1.4	12.7	2.7

Source: Refinitiv. Note: Priced at 12 May 2021; P/Es are for financial years therefore not all same period end.

The chart below shows a 10-year history of the price to book ratio for Numis. The current value is 2.3x, above the 10-year average of 2.0x. Using an ROE/COE model to infer the ROE required to match the current share price (377p) gives a value of 17.7%. This is just below the five-year historical average of 18% and more markedly lower than our estimate for the current year of 25%. This implies a material margin for disappointment in prospective results and, arguably, suggests the market is not yet according full credit for the strengthening of the franchise that has taken place in recent years.



Exhibit 15: 10-year history of the price to book value ratio for Numis



Source: Refinitiv, Edison Investment Research



£'000s	2015	2016	2017	2018	2019	2020	2021e
Year end 30 September							
PROFIT & LOSS							
Revenue	97,985	112,335	130,095	136,047	111,610	154,899	196,583
Administrative expenses (excl. amortisation and depreciation)	(65,018)	(76,120)	(83,626)	(94,603)	(85,432)	(105,327)	(127,102
Share based payment	(4,104)	(6,229)	(10,454)	(10,583)	(10,914)	(9,961)	(9,000
EBITDA	28,863	29,986	36,015	30,861	15,264	39,611	60,48
Depreciation	(882)	(1,126)	(1,226)	(1,113)	(1,124)	(3,016)	(5,293
Amortisation	(111)	(125)	(89)	(49)	(44)	(105)	(110
Operating Profit	27,870	28,735	34,700	29,699	14,096	36,490	55,078
Net finance income	190	37	188	212	550	263	(1,941
Other operating income	(1,978)	3,759	3,431	1,733	(2,210)	310	1,97
Profit before tax	26,082	32,531	38,319	31,644	12,436	37,063	55,11°
Tax	(4,533)	(6,132)	(7,942)	(4,967)	(3,110)	(5,713)	(12,548
Profit after tax (FRS 3)	21,549	26,399	30,377	26,677	9,326	31,350	42,56
Average diluted number of shares outstanding (m)	117.6	118.0	117.2	115.8	114.9	117.3	115.
EPS - basic (p)	19.5	23.5	27.4	25.1	8.8	29.9	40.
EPS - diluted (p)	18.3	22.4	25.9	23.0	8.1	26.7	37.0
Dividend per share (p)	11.50	12.00	12.00	12.00	12.00	12.00	12.00
NAV per share (p)	102.0	113.5	125.0	135.0	131.3	149.8	161.5
ROE (%)	19%	22%	23%	19%	6.6%	21.2%	25.3%
EBITDA margin (%)	29.5%	26.7%	27.7%	22.7%	13.7%	25.6%	30.89
Operating margin (%)	28.4%	25.6%	26.7%	21.8%	12.6%	23.6%	28.0%
BALANCE SHEET							
Fixed assets	6,724	5,522	6,147	8,215	6,832	12,639	57,88
Current assets	279,114	312,462	407,850	533,033	326,641	509,034	575,690
Total assets	285,838	317,984	413,997	541,248	333,473	521,673	633,57
Current liabilities	(170,319)	(188,895)	(280,371)	(398,112)	(195,319)	(361,397)	(417,956
Long term liabilities	0	(12)	0	0	0	(2,643)	(36,873
Net assets	115,519	129,077	133,626	143,136	138,154	157,633	178,742
CASH FLOW							
Operating cash flow	6,467	48,735	43,369	45,830	(2,748)	65,953	14,24
Net cash from investing activities	(3,632)	84	(198)	(1,014)	(77)	(474)	(12,816
Net cash from (used in) financing	(17,510)	(19,580)	(36,359)	(29,035)	(24,646)	(24,451)	(35,730
Net cash flow	(14,675)	29,239	6,812	15,781	(27,471)	41,028	(34,299
Opening net (cash)/debt	(74,518)	(59,591)	(89,002)	(95,852)	(111,673)	(84,202)	(125,217
FX effect	(252)	172	38	40	Ó	(13)	2
Closing net (cash)/debt	(59,591)	(89,002)	(95,852)	(111,673)	(84,202)	(125,217)	(90,945



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Co-CEO: Alex Ham

Alex, together with Ross Mitchinson, is jointly responsible for Numis's strategic development and is head of Investment Banking. Alex joined Numis in August 2005 and after a short time as an equity research analyst, joined the corporate broking team where he played a critical role in building and developing Numis's retained corporate client base and equity capital markets capability. He was appointed head of corporate broking & advisory in May 2015 and co-CEO in September 2016.

Co-CEO: Ross Mitchinson

■ UK

Ross is jointly responsible for Numis's strategic development and is head of Equities. Ross joined Numis in October 2008 and was appointed head of sales in 2014, head of Equities in 2015 and co-CEO in September 2016. Ross held positions at both UBS and Kaupthing Singer & Friedlander prior to joining Numis.

■ US

Chief Financial Officer: Andrew Holloway

Andrew was appointed as CFO in January 2018. He joined Numis in 2009 and played a prominent role in the development of the firm's corporate broking and advisory department, gaining a varied experience in serving many of Numis's financial services sector corporate clients. He is a qualified chartered accountant and before joining Numis was a member of the UK corporate finance team at Dresdner Kleinwort.

Principal shareholders	(%)
Aktieselskabet AF 1.3.2017 (Anders Holch Povlsen)	22.6
Kayne Anderson Rudnick IM	6.0
IPGL (Michael Spencer)	6.0
Aviva	5.9
Unicorn UK Income	4.9
J O Hambro Capital Management	4.7
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