

La Doria FY18 results

# Navigating through tough times

La Doria's FY18 results were broadly in line with our expectations: organic revenues were up by a healthy 3.4%, but EBITDA margins were lower than expected, down 130bp due to increased production costs and a challenging competitive environment. Looking ahead, the company has released its updated three-year rolling plan and has cut guidance for the 2019–21 period. FY19 guidance has suffered the most, with target revenue cut by 3% and EBITDA by 19%. Management reiterated its 2018 plan to invest in the business in order to enhance its competitive position. Our fair value moves to €13.60 (from €15.40), to reflect our lower forecasts.

Year end	Revenue (€m)	PBT* (€m)	EPS* (c)	DPS (c)	P/E (x)	Yield (%)
12/17	669.1	39.7	98.1	23.0	8.0	2.9
12/18	687.9	33.1	88.2	18.0	8.9	2.3
12/19e	690.0	35.0	82.4	20.0	9.5	2.6
12/20e	717.6	39.7	93.5	21.0	8.4	2.7

Note: \*PBT and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments.

## FY18 as expected

FY18 witnessed strong volume growth, partly offset by a reduction in sales prices. EBITDA was down 12% as raw material cost inflation and higher costs associated with a tough tomato campaign negatively affected margins, particularly during Q4. The introduction of European duties on some imports from the US was also unhelpful. The environment remains competitive, with pressure on sales prices from La Doria's major retail customers. The tomato-based business was the standout performer, with organic revenue growth of 7.9%, while the fruit line accelerated its decline (-10.5%) due to weak consumption.

## Investment plan: Forging ahead with c €120m plan

In March 2018, La Doria announced an investment plan with the primary objective of improving revenues and margins by driving up volumes of its higher value-added products, and improving economies of scale. In addition, cost reductions would be targeted by streamlining production and building a new UK logistics platform. Management has forged ahead with the plan, closing the Acerra site, and the tough business environment underscores the necessity to remain competitive.

## Valuation: Fair value of €13.60/share

We have cut our estimates to reflect the company's updated guidance. Our DCF model now indicates a fair value of €13.60 per share (previously €15.40), or c 70% upside from the current share price. La Doria trades on 9.5x FY19e P/E, a c 35% discount to its private-label peer group. On EV/EBITDA it trades at 7.2x FY19e, a c 20% discount. We believe La Doria remains an attractive proposition, given the strength of its market position in the private-label segment, as well as management's commitment to improving the stability and visibility of the business by reducing its reliance on the more volatile tomato line, while continuing to invest in the business in order to maintain its competitive edge.

Food & beverages

#### 29 March 2019

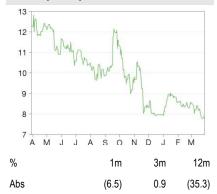
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Price	€7.83
Market cap	€243m
Net debt (€m) at 31 December 2018	112.3
Shares in issue	31.0m
Free float	37%

Primary exchange Borsa Italia (STAR)
Secondary exchange N/A

## Share price performance

Code



(8.2)

(12.0)

(31.1)

€7.8

# 52-week high/low €13.8 **Business description**

Rel (local)

La Doria is the leading manufacturer of privatelabel preserved vegetables and fruit for the Italian (20% of revenues) and international (80% of revenues) market. It enjoys leading market share positions across its product ranges in the UK, Italy, Germany and Australia.

Next events	
Q119 results	14 May 2019
AGM	11 June 2019
H119 results	12 September 2019
9M19 results	13 November 2019

## **Analysts**

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## FY18 results review and outlook

Consolidated revenues were up 2.8% to €687.9m year-on-year, or +3.4% at constant currency. EBITDA was down 12% to €52.8m, with the EBITDA margin down 130bp to 7.7%. EBIT was down 17% to €34.8m, with the margin down 110bp to 5.1%. Net debt was €112.3m vs €98.1m at the end of FY17 and €79.1m at the end of 9M18, following major investment of €45m during the course of the year, which was part of management's investment plan.

We illustrate how the FY18 results fared vs our expectations in Exhibit 1 below.

	Forecast	Actual	% chg
Revenue	689.2	687.9	-0.2%
EBITDA	54.8	52.8	-3.5%
EBIT	39.8	34.8	-12.6%
PBT (pre-exceptional)	37.8	33.1	-12.4%
Net profit	27.6	27.3	-0.8%
Net debt	122.3	112.3	-8.3%
EBITDA margin	7.9%	7.7%	-0.3%
EBIT margin	5.8%	5.1%	-0.7%

The tomato-based line performed strongly, with organic sales up 7.9%. The vegetable line also showed good growth (+3.6%), while 'other lines' (ie the trading business that goes through UK subsidiary LDH) was up 5%. The sauces business was flat, with lower prices offsetting volume growth. The fruit line continued to suffer, with organic revenues down 10.5% due to weak consumption in both the domestic market and Britain.

## **Forecasts**

La Doria has published its updated rolling three-year industrial strategy. Last year management initiated an investment plan to strengthen the business in the long term. The strategy centred on driving revenues by increasing capacity in the more value-added lines, in order to improve the mix, increase EBITDA margins and streamline production (for example with the closure of the Acerra site), thus reducing costs. Management is continuing with its plan, though it has trimmed its expectations in the shorter term in light of the tough trading environment. In particular, the introduction of European duties on imports of dried pulses from the US was unexpected, and the 2018 tomato campaign was the toughest in recent years. We illustrate the change in targets in Exhibit 2 below.

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€m	FY19e			FY20e			
	Old	New	% chg	Old	New	% chg	
Revenue	712	691.0	(2.9%)	736	721.0	(2.0%)	
EBITDA	65	53.0	(18.5%)	71	64.0	(9.9%)	
EBIT	48	38.0	(20.8%)	54	45.0	(16.7%)	
PBT	46	35.0	(23.9%)	52	43.0	(17.3%)	
Net profit	34	26.0	(23.5%)	38	32.0	(15.8%)	
Operating cash flow	45.0	39	(12.4%)	50.0	45	(10.0%)	
Capex	28.0	56	99.3%	14.0	15	7.1%	
FCF	17.0	-16	N/A	36.0	30	(16.7%)	
Dividend payout (on parent company profit)	30%	30%		30%	30%		
Net cash flow	3	(36)	N/A	21	18	(14.3%)	
Net debt	117	148	26.5%	96	131	36.5%	
Debt/EBITDA (x)	1.8	2.8		1.3	2.0		
Gearing (x)	0.4	0.6		0.3	0.5		
ROI (%)	12.4%	9.4%	(300)	13.7%	11.2%	(250)	
ROE (%)	12.6%	10.5%	(210)	12.9%	11.8%	(110)	

We have trimmed our FY19–21 forecasts to reflect the updated industrial plan and the tough competitive environment. Our revenue forecasts fall by c 2–3%, while EBITDA reduces by c 10% due to the additional pressure of increasing costs. We now expect FY19 revenue and EBITDA to be broadly flat vs FY18, with the benefits of the investment plan (including the closure of the Acerra site, and the expansion of the Parma site) helping to offset higher costs. We note the gearing level forecast for FY19 has increased, with net debt/EBITDA peaking at 2.8x then falling back to 2.0x in FY20. The new investment should ensure La Doria is well placed to compete in a tough environment by becoming one of the lowest-cost operators, with fully automated warehouses and streamlined production.

Exhibit 3: Old vs new forecasts (€m)									
			FY20e						
	Old	New	% chg	Old	New	% chg			
Revenue	709.8	690.0	-2.8%	731.1	717.6	-1.9%			
EBITDA	60.0	53.0	-11.6%	65.4	58.7	-10.3%			
EBIT	43.0	37.0	-13.9%	48.4	41.7	-13.9%			
PBT	41.0	35.0	-14.6%	46.4	39.7	-14.5%			
Net profit	29.9	25.5	-14.6%	33.9	29.0	-14.5%			
Net debt	119.4	147.9	23.9%	100.0	128.5	28.5%			
Source: Edison Investment Research									

## **Valuation**

We illustrate La Doria's valuation versus its peers in Exhibit 4 below. On 2019 estimates, La Doria currently trades at a c 40% discount on P/E, which we believe is unwarranted given the company's balance sheet is conservatively managed. On EV/EBITDA, La Doria trades at a c 25% discount.

Exhibit 4: Benchm	ark valuation o	f La Doria	relative to	peers			
	Market cap	P/E (x)		EV/EBITDA (x)		Dividend yield (%)	
	(m)	2019e	2020e	2019e	2020e	2019e	2020e
Greencore	£868.3	12.4	10.6	9.3	8.9	3.1	3.4
Ebro Foods	£2,904.8	17.4	15.9	10.7	10.0	3.4	3.5
Bonduelle	€860.3	11.0	9.6	6.9	7.5	2.0	2.1
Valsoia	€139.8	18.0	N/A	9.9	N/A	2.5	N/A
Peer group average		14.7	12.0	9.2	8.8	2.7	3.0
La Doria	€242.7	9.5	8.4	7.2	6.5	2.6	2.7
Premium/(discount) to pe	er group	-35.3%	-30.3%	-21.9%	-26.2%	-6.9%	-10.5%

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Source: Edison Investment Research estimates, Refinitiv. Note: Prices at 28 March 2019.



Our primary valuation methodology is DCF analysis and we calculate a fair value of €13.60/share (previously €15.40), or c 75% upside from the current level. This is based on our assumptions of a 1.0% terminal growth rate and a 7.0% terminal EBIT margin. Our WACC of 6.4% is predicated on an equity risk premium of 4%, borrowing spread of 5% and beta of 0.8.

We have rolled forward our DCF to commence in 2019 and we have cut our terminal EBIT margin assumption to 7.0% (from 8.0%). Notwithstanding the lower assumed EBIT margin, our model still points to significant potential upside. Below, we show a sensitivity analysis to our assumptions and note that the current share price is discounting a terminal EBIT margin of 5.5% (which compares with La Doria's FY18 EBITDA margin of 7.7% and EBIT margin of 5.1%) and a terminal growth rate of c -0.3%.

Exhibit 2	Exhibit 2: DCF sensitivity to terminal growth rate and EBIT margin (€/share)									
		EBIT margin								
		5.5%	6.0%	6.5%	7.0%	7.5%	8.0%			
	-2.5%	6.8	7.4	7.9	8.5	9.1	9.6			
Terminal growth	-1.5%	7.3	8.0	8.6	9.3	9.9	10.6			
	-0.5%	8.1	8.8	9.5	10.3	11.0	11.8			
	0.5%	9.0	9.9	10.8	11.6	12.5	13.4			
	1.5%	10.3	11.4	12.5	13.6	14.6	15.7			
<u>=</u>	2.5%	12.4	13.7	15.1	16.5	17.8	19.2			
	3.5%	15.8	17.7	19.5	21.4	23.2	25.1			
Source: Ed	dison Invest	tment Research est	imates							

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	€m	2016	2017	2018	2019e	2020e	2021
Year end 31 December		IFRS	IFRS	IFRS	IFRS	IFRS	IFR
PROFIT & LOSS							
Revenue		653.1	669.1	687.9	690.0	717.6	739.
Cost of Sales		(545.4)	(555.7)	(581.7)	(583.4)	(603.9)	(618.3
Gross Profit		107.8	113.4	106.2	106.5	113.7	120.
EBITDA		56.3	60.1	52.8	53.0	58.7	64.
Operating Profit (before amort. and except.)		39.9	41.6	34.8	37.0	41.7	45.
Intangible Amortisation		0.0	0.0	0.0	0.0	0.0	0.
Exceptionals		0.0	0.0	0.0	0.0	0.0	0.
FX Gain / (loss)		8.9	0.2	3.2	0.0	0.0	0.
Operating Profit		48.8	41.8	37.9	37.0	41.7	45.
Net Interest		(2.7)	(1.9)	(1.7)	(2.0)	(2.0)	(2.0
Profit Before Tax (norm)		37.3	39.7	33.1	35.0	39.7	43.
Profit Before Tax (FRS 3)		46.2	39.9	36.3	35.0	39.7	43.
Tax		(12.4)	(9.5)	(8.9)	(9.4)	(10.7)	(11.8
Profit After Tax (norm)		33.7	30.4	27.3	25.5	29.0	32.
Profit After Tax (FRS 3)		33.7	30.4	27.3	25.5	29.0	32.
, ,							
Average Number of Shares Outstanding (m)		31.0	31.0	31.0	31.0	31.0	31.
EPS - normalised fully diluted (c)		108.8	98.1	88.2	82.4	93.5	103.
EPS - (IFRS) (c)		108.8	98.1	88.2	82.4	93.5	103.
Dividend per share (c)		18.0	23.0	18.0	20.0	21.0	22.
Gross Margin (%)		16.5	16.9	15.4	15.4	15.8	16.
EBITDA Margin (%)		8.6	9.0	7.7	7.7	8.2	8.
Operating Margin (before GW and except.) (%)		6.1	6.2	5.1	5.4	5.8	6.5
BALANCE SHEET							
Fixed Assets		173.3	174.0	203.5	246.0	254.2	254.
Intangible Assets		10.0	6.1	5.5	4.8	4.1	3.
Tangible Assets		143.9	149.9	175.9	216.6	215.3	205.
Investments		19.4	18.0	22.1	24.5	34.7	45.
Current Assets		367.8	394.2	419.4	378.1	403.0	437.
Stocks		187.0	209.5	204.4	201.3	205.3	207.
Debtors		103.9	106.5	110.2	107.6	109.1	110.
Cash		62.8	66.7	86.8	51.2	70.6	101.
Other		14.2	11.5	18.0	18.0	18.0	18.
Current Liabilities		(187.9)	(209.8)	(242.3)	(234.4)	(238.5)	(241.3
Creditors		(126.4)	(142.1)	(148.4)	(140.5)	(144.6)	(147.5
Short term borrowings		(61.5)	(67.6)	(93.9)	(93.9)	(93.9)	(93.9
Long Term Liabilities		(144.5)	(131.5)	(139.3)	(122.8)	(122.8)	(122.8
Long term borrowings		(106.1)	(97.2)	(105.2)	(105.2)	(105.2)	(105.2
Other long term liabilities		(38.3)	(34.3)	(34.1)	(17.6)	(17.6)	(17.6
Net Assets		208.8	227.0	241.4	266.9	295.9	327.
CASH FLOW							
Operating Cash Flow		48.5	35.4	48.2	41.3	46.6	52.
Net Interest		(2.7)	(1.9)	(1.7)	(2.0)	(2.0)	(2.0
Tax		0.0	0.0	0.0	0.0	0.0	0.
Capex		(12.4)	(17.6)	(46.5)	(56.0)	(15.0)	(8.0
Acquisitions/disposals		3.2	(0.4)	0.0	0.0	0.0	0.
Financing		0.0	0.0	0.0	0.0	0.0	0.
Dividends		(11.5)	(7.7)	(9.6)	(8.9)	(10.1)	(11.2
Other		(2.2)	(2.4)	(4.6)	(10.0)	(0.0)	0.
Net Cash Flow		22.9	5.4	(14.1)	(35.6)	19.4	31.
Opening net debt/(cash)		130.1	104.8	98.2	112.3	147.9	128.
HP finance leases initiated		0.0	0.0	0.0	0.0	0.0	0.
Other		2.4	1.2	(0.0)	(0.0)	0.0	(0.0
Closing net debt/(cash)		4.7	1.4	(0.0)	(0.0)	0.0	,5.0

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