

Evolva FY20 results

# Addressing the bottlenecks

Evolva's order intake in FY20 was over CHF10m for the first time, with market share gains across business segments and continued strong momentum in Health Ingredients. Due to an order backlog of CHF3.6m, however, reported sales were CHF7.5m vs our forecast of CHF9.8m. There were delays in manufacturing owing to ongoing issues with Evolva's contract manufacturers (CMOs) and, to compound this, demand in Flavours & Fragrances (F&F) continues to be subdued. FY21 reported EBITDA and operating cash flow are now expected to be in line with FY20 levels, with current guidance assuming there will be pandemic-related effects on the business for most of the year. Importantly, however, the

| Year end | Revenue<br>(CHFm) | PBT*<br>(CHFm) | EPS*<br>(c) | DPS<br>(c) | P/E<br>(x) | Yield<br>(%) |
|----------|-------------------|----------------|-------------|------------|------------|--------------|
| 12/19    | 11.6              | (15.6)         | (2.0)       | 0.0        | N/A        | N/A          |
| 12/20    | 7.5               | (23.4)         | (2.9)       | 0.0        | N/A        | N/A          |
| 12/21e   | 14.3              | (17.0)         | (2.1)       | 0.0        | N/A        | N/A          |
| 12/22e   | 27.4              | (4.5)          | (0.5)       | 0.0        | N/A        | N/A          |

guidance to break-even at the cash level by FY23 remains unchanged.

Note: \*PBT and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments.

# CMO bottlenecks continue to cause delays

While the planned updates of the CMO network have been completed, scaling up the manufacturing of resveratrol at new CMOs was delayed by the pandemic, with procurement of new equipment and staff training particular hurdles. This led to an order backlog of CHF3.6m. The bottlenecks are being addressed and are unlikely to recur on the same scale for other products, as many problems were caused specifically by the pandemic, but extraordinary costs of CHF6.1m are expected in FY21 as further investment is required to ease the bottlenecks.

# Further funding required, CFO leaving

With CHF19.7m in gross cash at end FY20 and CHF14m of further open financing lines (through a convertible loan agreement), it is highly likely that Evolva will need further financing as it scales up some products and builds inventories to support its launches. Management is evaluating a range of options, with a view to minimising the dilution to existing stakeholders. The sudden departure of André Pennartz for personal reasons inevitably comes as a surprise, but CEO Oliver Walker is also taking on the CFO role ad interim, already having experience of the dual role.

# Valuation: Fair value of CHF0.32/share

We continue to value Evolva on a DCF basis with a 25-year model, assuming cash break-even in FY23, in line with management guidance. The pandemic has affected Evolva's business, with F&F demand remaining subdued and also causing CMO bottlenecks. Our fair value decreases to CHF0.32/share (from CHF0.38 previously) as we reduce our near-term EBTIDA and operating cash flow assumptions in line with new guidance. As a reminder, nootkatone contributes c 50% of our fair value for Evolva, with most of this coming from its use in pest control.

Food & beverages

#### 3 March 2021

| Price      | CHF0.219 |  |  |
|------------|----------|--|--|
| Market cap | CHF180m  |  |  |

 Gross cash (CHFm) at 31 Dec 2020
 19.67

 Shares in issue
 821.8m

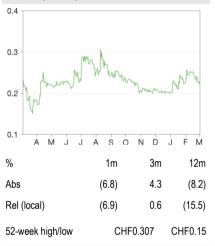
 Free float
 100%

 Code
 EVE

Primary exchange SIX Swiss Exchange

Secondary exchange OTC US

### Share price performance



### **Business description**

Evolva is a Swiss biotech company focused on the research, development and commercialisation of ingredients based on nature. The company has leading businesses in Flavours and Fragrances, Health Ingredients and Health Protection.

| Next events     |                     |
|-----------------|---------------------|
| AGM             | 8 April 2021        |
| H121 results    | 26 August 2021      |
| Analysts        |                     |
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# FY20 results and forecasts

Evolva reported sales of CHF7.5m, below our forecast of CHF9.8m. As discussed above, this was caused by a CHF3.6m order backlog, hence order intake was above our forecast. Reported EBITDA loss was CHF16.7m vs our forecast of CHF15.8, although in underlying terms (excluding CHF2.6m of extraordinary costs related to the manufacturing delays and bottlenecks), the EBITDA loss was CHF14.1m.

Turning to guidance, for FY21 reported EBITDA and operating cash flow are expected to be around 2020 levels owing to the delays and costs in scaling up manufacturing. We therefore reduce our estimates at both the revenue and earnings levels to reflect the new guidance, as we previously assumed a c CHF5m improvement in both figures.

Our forecasts implicitly assume any further financing needs are met through the issuance of debt (or convertible notes), as we do not forecast any equity dilution at this stage.

# **Valuation**

We detail our valuation in Exhibit 1. As discussed above, we trim our sales and EBITDA forecasts in the F&F segment owing to subdued demand caused by the ongoing pandemic. We also reduce our operating cash flow forecasts as we expect greater investment by Evolva in its CMO network and also inventory build to support its new launches. Our fair value therefore decreases to CHF0.32/share (from CHF0.38/share previously), as the reductions in our forecasts are partly offset by rolling forward our DCF by a year to now commence in FY21. We continue to exclude the new product – L-arabinose (previously known as EVE-X157/Z4) – from our model: while we now know what the product is (a reducing sugar) and its fields of application (it is used as a flavour ingredient, and has potential as a prebiotic and as an ingredient to support healthy blood sugar), very little detail has been provided at this stage regarding the size of the addressable market. We recognise that it could provide some upside to our current forecasts: management currently expects commercial-scale recurring manufacturing to occur from FY22 for F&F applications and from FY23 in the Health Ingredients space.

We assume that cash and profit break-even for Evolva will occur in FY23, in line with management guidance. Given the increase in cash burn at the operating cash flow level vs our previous estimates, we now forecast that the company will exhaust its cash reserves during FY21. We hence expect overall net debt of CHF13.6m at end FY21, including the balance of convertible loan notes issued during FY20. As a reminder, in June and December 2020, Evolva entered into an agreement with Nice & Green for the issue and subscription of up to CHF24m of convertible loan notes. During 2020, CHF10m of convertible loan notes were issued, and CHF6m of these have been converted to equity through the issue of 27.9m shares. The remaining CHF14m of the facility is still available. Our current forecasts do not imply any further raises from the convertible facility, but instead assume the funding requirements are met through debt issuance. We now assume overall cash burn to be c CHF23m in FY21 (vs total cash burn of c CHF20m in FY19 and c CHF30m in FY20), before receding in FY22 as the EBITDA loss reduces significantly.

Evolva | 3 March 2021 2



| Exhibit 1: Summary of DCF valuation |                 |                      |   |  |  |  |
|-------------------------------------|-----------------|----------------------|---|--|--|--|
| Product                             | Value<br>(CHFm) | Value/share<br>(CHF) | Notes   |  |  |  |
| Stevia (royalty stream)             | 88.9            | 0.11                 | Launched; peak sales: \$600m; royalty stream: 5%                    |  |  |  |
| Resveratrol                         | 24.9            | 0.03                 | Launched; peak sales: \$140m; margin: 30%                           |  |  |  |
| Nootkatone                          | 177.3           | 0.22                 | Launched; peak sales: \$150m; margin: 40%                           |  |  |  |
| Valencene                           | 15.0            | 0.02                 | Launched; peak sales: \$10m; margin: 40%                            |  |  |  |
| R&D partnerships                    | 6.4             | 0.01                 | Assume revenue continues to fall                                    |  |  |  |
| Capex                               | -21.3           | -0.03                | Includes contribution to Cargill for commercialisation of EverSweet |  |  |  |
| Net cash                            | 9.7             | 0.01                 | Reported net cash at end FY20                                       |  |  |  |
| Funding gap requirement             | -37.2           | -0.05                |   |  |  |  |
| Total                               | 263.6           | 0.32                 | Based on last reported number of shares (822m)                      |  |  |  |

Evolva | 3 March 2021 3



| CHF'000s                                 | 2018     | 2019     | 2020     | 2021e    | 2022e    | 2023    |
|--|----------|----------|----------|----------|----------|---------|
| Year end 31 December                     | IFRS     | IFRS     | IFRS     | IFRS     | IFRS     | IFR     |
| PROFIT & LOSS                            |          |          |          |          |          |         |
| Revenue                                  | 8,933    | 11,596   | 7,541    | 14,306   | 27,449   | 53,11   |
| Cost of Sales                            | (6,816)  | (6,305)  | (9,783)  | (14,348) | (15,065) | (27,439 |
| Gross Profit                             | 2,117    | 5,292    | (2,242)  | (42)     | 12,384   | 25,67   |
| EBITDA                                   | (23,350) | (12,280) | (16,733) | (15,134) | (2,538)  | 10,87   |
| Operating Profit (before GW and except.) | (24,827) | (14,067) | (18,397) | (17,131) | (4,364)  | (16,517 |
| Intangible Amortisation                  | (5,909)  | (6,060)  | (6,508)  | (6,508)  | (6,508)  | (6,508  |
| Exceptionals                             | 0        | 0        | 0        | 0        | 0        |         |
| Operating Profit                         | (30,736) | (20,128) | (24,905) | (23,024) | (10,406) | 3,01    |
| Net Interest                             | (622)    | (1,486)  | (4,978)  | (521)    | (614)    | (670    |
| Other financial income                   | 40       | 0        | 0        | 0        | 0        |         |
| Profit Before Tax (norm)                 | (25,409) | (15,553) | (23,375) | (17,038) | (4,513)  | 8,85    |
| Profit Before Tax (FRS 3)                | (31,318) | (21,614) | (29,882) | (23,546) | (11,020) | 2,34    |
| Tax                                      | 2,104    | (25)     | 18       | 0        | 0        |         |
| Profit After Tax (norm)                  | (23,305) | (15,578) | (23,357) | (17,038) | (4,513)  | 8,85    |
| Profit After Tax (FRS 3)                 | (29,214) | (21,639) | (29,864) | (23,546) | (11,020) | 2,34    |
| Average Number of Shares Outstanding (m) | 770.6    | 770.4    | 809.3    | 821.8    | 821.8    | 821.    |
| EPS - normalised (c)                     | (3.0)    | (2.0)    | (2.9)    | (2.1)    | (0.5)    | 1.      |
| EPS - FRS 3 (c)                          | (3.8)    | (2.8)    | (3.7)    | (2.9)    | (1.3)    | 0.      |
| Dividend per share (c)                   | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.      |
|  |          |          |          |          |          |         |
| Gross Margin (%)                         | 23.7     | 45.6     | -29.7    | -0.3     | 45.1     | 48.     |
| EBITDA Margin (%)                        | N/A      | N/A      | N/A      | N/A      | N/A      | N/      |
| Operating Margin (before GW and except.) | N/A      | N/A      | N/A      | N/A      | N/A      |         |
| (%)                                      |          |          |          |          |          | N/A     |
| BALANCE SHEET                            |          |          |          |          |          |         |
| Fixed Assets                             | 145,825  | 143,333  | 133,316  | 126,564  | 120,019  | 113,53  |
| ntangible Assets                         | 138,838  | 133,939  | 123,894  | 117,387  | 110,879  | 104,37  |
| Tangible Assets                          | 4,769    | 7,211    | 6,914    | 6,803    | 6,765    | 6,78    |
| Other fixed assets                       | 2,218    | 2,184    | 2,508    | 2,375    | 2,375    | 2,37    |
| Current Assets                           | 67,192   | 48,745   | 33,577   | 21,033   | 30,433   | 38,55   |
| Stocks                                   | 4,040    | 5,392    | 9,125    | 15,737   | 23,332   | 29,21   |
| Debtors                                  | 1,941    | 1,480    | 2,347    | 2,861    | 4,666    | 6,90    |
| Cash                                     | 60,380   | 39,920   | 19,669   | 0        | 0        |         |
| Other current assets                     | 830      | 1,954    | 2,435    | 2,435    | 2,435    | 2,43    |
| Current Liabilities                      | (14,705) | (12,295) | (15,139) | (16,132) | (16,288) | (18,980 |
| Creditors                                | (743)    | (2,912)  | (2,128)  | (3,122)  | (3,278)  | (5,970  |
| Short term borrowings                    | Ó        | Ó        | (4,000)  | (4,000)  | (4,000)  | (4,000  |
| Finance lease obligations                | (782)    | (1,289)  | (1,059)  | (1,059)  | (1,059)  | (1,059  |
| Other current liabilities                | (13,180) | (8,095)  | (7,952)  | (7,952)  | (7,952)  | (7,952  |
| Long Term Liabilities                    | (4,150)  | (7,221)  | (6,662)  | (9,065)  | (21,930) | (17,668 |
| Long term borrowings                     | Ó        | Ó        | Ó        | (3,581)  | (17,492) | (14,276 |
| Finance lease obligations                | (2,394)  | (4,840)  | (4,179)  | (3,133)  | (2,087)  | (1,042  |
| Other long-term liabilities              | (1,756)  | (2,381)  | (2,484)  | (2,351)  | (2,351)  | (2,351  |
| Net Assets                               | 194,162  | 172,562  | 145,092  | 122,400  | 112,234  | 115,43  |
| CASH FLOW                                | ,        | ,        |          | ,        | ,        | ,       |
|  | (02.047) | (40 E77) | (00.247) | (00.440) | (40,000) | 6.20    |
| Operating Cash Flow                      | (23,247) | (13,577) | (22,317) | (20,412) | (10,928) | 6,30    |
| Net Interest                             | (360)    | (583)    | (1,046)  | (521)    | (614)    | (670    |
| Capex                                    | (364)    | (193)    | (1,223)  | (1,272)  | (1,322)  | (1,375  |
| Acquisitions/disposals                   | (200)    | 0        | 0        | 0        | 0        |         |
| Financing                                | (209)    | 164      | 0        | 0        | 0        |         |
| Dividends                                | (12.505) | (6.224)  | (5.521)  | (1.046)  | (1.046)  |         |
| Other cash flow                          | (12,595) | (6,224)  | (5,521)  | (1,046)  | (1,046)  | (1,046  |
| Net Cash Flow                            | (36,775) | (20,413) | (30,106) | (23,251) | (13,910) | 3,21    |
| Opening net debt/(cash)                  | (97,184) | (60,381) | (39,920) | (9,670)  | 13,581   | 27,49   |
| HP finance leases initiated              | 0        | 0        | 0        | 0        | 0        | ,,      |
| Other                                    | (29)     | (47)     | (144)    | 0        | 0        | ))      |
| Closing net debt/(cash)                  | (60,381) | (39,920) | (9,670)  | 13,581   | 27,491   | 24,27   |

Evolva | 3 March 2021 4



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