Cadence Minerals

Azteca refurbishment complete; commissioning next

Cadence Minerals has completed refurbishment of the Azteca processing plant at its 36.2%-owned Amapá iron ore project in Brazil, with mechanical completion achieved on 4 September. Cold commissioning is scheduled to begin in the week commencing 7 September. Azteca targets c 380ktpa of 65% Fe concentrate from existing tailings, providing early cash flows to support Amapá's staged redevelopment. Commercial operations and shipments remain subject to successful commissioning and receipt of the operating licence (LO). We will review our project-level estimates and valuation once the LO is granted.

Year end	Revenue (£m)	PBT (£m)	EPS (£)	DPS (£)	P/E (x)	Yield (%)
12/23	0.0	(3.0)	(0.02)	0.00	N/A	N/A
12/24	0.0	(3.3)	(0.02)	0.00	N/A	N/A
12/25	0.0	(1.7)	(0.01)	0.00	N/A	N/A

Note: PBT and EPS as reported.

The completion of Azteca's refurbishment marks further progress in Cadence's staged redevelopment of Amapá, following receipt of the installation licence in May. All eight plant systems are now complete, with the refurbishment advancing from c 48% completion on 2 July to mechanical completion on 4 September. Cadence reported no safety incidents during the period.

DEV Mineração, Amapá's owner and operator, is permitted to undertake cold and wet commissioning and has submitted its LO application to the state environmental agency, SEMA/AP. Hot commissioning will test concentrate grade and recovery, subject to completion of the applicable regulatory requirements. Any concentrate produced will be stockpiled until commissioning is complete and the LO is granted. Management indicated on the recent investor call that commercial production and a first shipment could be achieved within approximately one month of the licence grant, subject to successful commissioning.

Azteca is intended to process existing tailings and provide the first operating cash flows within the broader Amapá redevelopment. The restart was funded through the previously announced US$4.6m prepayment and working capital facility provided by Cadence and its offtake partner, with repayment linked to future shipments. Successful operations would provide funds for Amapá's permitting, feasibility studies and engineering, reducing reliance on further equity funding.

The broader Amapá project remains Cadence's principal long-term value driver, with the updated pre-feasibility study outlining production of 5.5Mtpa of 67.5% Fe direct reduction grade concentrate over a 15-year mine life. The longer-term market outlook for the project's premium product remains positive, with steel industry decarbonisation expected to support demand for DR-grade iron ore. Our last published unrisked attributable valuation was US$437m, including Azteca and deducting Cadence's pro rata share of joint venture creditor obligations. We will review our estimates and valuation once the LO is granted, taking account of changes in market conditions and the latest operating outlook. The project's wider redevelopment remains subject to further technical work, permitting and project financing. Mechanical completion is a positive development, with successful commissioning and the LO grant the key near-term share price catalysts.

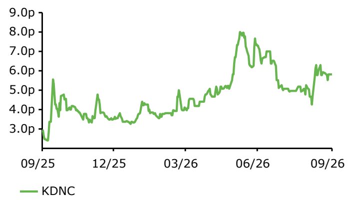
Project update

Metals and mining

8 September 2026

Price	**5.60p**
Market cap	**£24m**
Net cash/(debt) at end FY25	£1.0m
Shares in issue	431.8m
Code	KDNC
Primary exchange	AIM
Secondary exchange	N/A

Share price performance



Business description

Cadence Minerals is an early-stage investment and development company in the mining space. Its main asset is a 36.2% interest in the integrated Amapá iron ore project in Brazil.

Analyst

Andrey Litvin +44 (0)20 3077 5700

mining@edisongroup.com

Edison profile page

Cadence Minerals is a research client of Edison Investment Research Limited

EDISON

General disclaimer and copyright

This report has been commissioned by Cadence Minerals and prepared and issued by Edison, in consideration of a fee payable by Cadence Minerals. Edison Investment Research standard fees are £60,000 pa for the production and broad dissemination of a detailed note (Outlook) following by regular (typically quarterly) update notes. Fees are paid upfront in cash without recourse. Edison may seek additional fees for the provision of roadshows and related IR services for the client but does not get remunerated for any investment banking services. We never take payment in stock, options or warrants for any of our services.

Accuracy of content: All information used in the publication of this report has been compiled from publicly available sources that are believed to be reliable, however we do not guarantee the accuracy or completeness of this report and have not sought for this information to be independently verified. Opinions contained in this report represent those of the research department of Edison at the time of publication. Forward-looking information or statements in this report contain information that is based on assumptions, forecasts of future results, estimates of amounts not yet determinable, and therefore involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of their subject matter to be materially different from current expectations.

Exclusion of Liability: To the fullest extent allowed by law, Edison shall not be liable for any direct, indirect or consequential losses, loss of profits, damages, costs or expenses incurred or suffered by you arising out or in connection with the access to, use of or reliance on any information contained on this note.

No personalised advice: The information that we provide should not be construed in any manner whatsoever as, personalised advice. Also, the information provided by us should not be construed by any subscriber or prospective subscriber as Edison's solicitation to effect, or attempt to effect, any transaction in a security. The securities described in the report may not be eligible for sale in all jurisdictions or to certain categories of investors.

Investment in securities mentioned: Edison has a restrictive policy relating to personal dealing and conflicts of interest. Edison Group does not conduct any investment business and, accordingly, does not itself hold any positions in the securities mentioned in this report. However, the respective directors, officers, employees and contractors of Edison may have a position in any or related securities mentioned in this report, subject to Edison's policies on personal dealing and conflicts of interest.

Australia

Edison Investment Research Pty Ltd (Edison AU) is the Australian subsidiary of Edison. Edison AU is a Corporate Authorised Representative (1252501) of Crown Wealth Group Pty Ltd who holds an Australian Financial Services Licence (Number: 494274). This research is issued in Australia by Edison AU and any access to it, is intended only for "wholesale clients" within the meaning of the Corporations Act 2001 of Australia. Any advice given by Edison AU is general advice only and does not take into account your personal circumstances, needs or objectives. You should, before acting on this advice, consider the appropriateness of the advice, having regard to your objectives, financial situation and needs. If our advice relates to the acquisition, or possible acquisition, of a particular financial product you should read any relevant Product Disclosure Statement or like instrument.

New Zealand

The research in this document is intended for New Zealand resident professional financial advisers or brokers (for use in their roles as financial advisers or brokers) and habitual investors who are "wholesale clients" for the purpose of the Financial Advisers Act 2008 (FAA) (as described in sections 5(c) (1)(a), (b) and (c) of the FAA). This is not a solicitation or inducement to buy, sell, subscribe, or underwrite any securities mentioned or in the topic of this document. For the purpose of the FAA, the content of this report is of a general nature, is intended as a source of general information only and is not intended to constitute a recommendation or opinion in relation to acquiring or disposing (including refraining from acquiring or disposing) of securities. The distribution of this document is not a "personalised service" and, to the extent that it contains any financial advice, is intended only as a "class service" provided by Edison within the meaning of the FAA (i.e. without taking into account the particular financial situation or goals of any person). As such, it should not be relied upon in making an investment decision.

United Kingdom

This document is prepared and provided by Edison for information purposes only and should not be construed as an offer or sol icitation for investment in any securities mentioned or in the topic of this document. A marketing communication under FCA Rules, this document has not been prepared in accordance with the legal requirements designed to promote the independence of investment research and is not subject to any prohibition on dealing ahead of the dissemination of investment research.

This Communication is being distributed in the United Kingdom and is directed only at (i) persons having professional experience in matters relating to investments, i.e. investment professionals within the meaning of Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "FPO") (ii) high net-worth companies, unincorporated associations or other bodies within the meaning of Article 49 of the FPO and (iii) persons to whom it is otherwise lawful to distribute it. The investment or investment activity to which this document relates is available only to such persons. It is not intended that this document be distributed or passed on, directly or indirectly, to any other class of persons and in any event and under no circumstances should persons of any other description rely on or act upon the contents of this document.

This Communication is being supplied to you solely for your information and may not be reproduced by, further distributed to or published in whole or in part by, any other person.

United States

Edison relies upon the "publishers' exclusion" from the definition of investment adviser under Section 202(a)(11) of the Investment Advisers Act of 1940 and corresponding state securities laws. This report is a bona fide publication of general and regular circulation offering impersonal investment-related advice, not tailored to a specific investment portfolio or the needs of current and/or prospective subscribers. As such, Edison does not offer or provide personal advice and the research provided is for informational purposes only. No mention of a particular security in this report constitutes a recommendation to buy, sell or hold that or any security, or that any particular security, portfolio of securities, transaction or investment strategy is suitable for any specific person.

London | New York | Frankfurt
20 Red Lion Street
London, WC1R 4PS
United Kingdom