

# **Secure Trust Bank**

FY18 results

## Positive and ready for growth

The FY18 results provide evidence that Secure Trust Bank's (STB's) strategy of combining de-risking and selective growth is working. Adjusted EPS rose 39% y-o-y while loan growth was a robust 27%; ROE increased from 8.9% to 13.1%. STB targets further strong growth in 2019 and is investing in areas such as a new motor finance platform, treasury and risk management to underpin this. STB has entered 2019 with good momentum, healthy capital and proven flexibility to adapt to opportunities and challenges that may occur in the macro and political environment.

Year end	Op Income (£m)	PBT* (£m)	EPS* (p)	DPS (p)	P/E (x)	Yield (%)
12/17	129.5	27.0	116.4	79.0	12.4	5.5
12/18	151.6	36.7	162.0	83.0	8.9	5.8
12/19e	167.8	42.0	183.7	87.2	7.8	6.1
12/20e	185.0	52.2	225.1	91.5	6.4	6.4
12/21e	203.5	60.1	254.9	92.6	5.6	6.4

Note: \*PBT and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments.

## Strong FY18 progress, slightly ahead of expectation

STB's adjusted 2018 EPS rose 39% to 162p (our forecast: 154.8p). Pre-tax earnings rose similarly. The bank has succeeded in offsetting the tighter interest margins inherent in a lower-risk asset mix with a lower rate of impairments. The strong earnings growth has been effectively delivered with a lower risk profile. Overall loan growth was 26.9%, with similar increases in the retail and commercial divisions. Motor finance growth was only 1% y-o-y, but the bank has been changing the business to near-prime/prime and having stopped writing subprime is looking for strong growth here in 2020 and beyond.

### **Outlook: Positive momentum**

STB has started the year with good momentum and sees the potential for further significant expansion in its chosen areas. There is capital headroom (CET1 13.8%) to accommodate this growth (we forecast loan growth of 20% in 2019). We expect loan growth across in all key areas in 2019, supported by investment in systems and people. We look for EPS growth of 13% in 2019, with some drag from rising costs reflecting investment to support longer-term growth. On a three-year view we see operating and financial leverage combining to allow the ROE to climb to over 18% by 2021 and three-year CAGR EPS growth of 15%. Aside from organic growth, the bank continues to review possible acquisitions with a disciplined application of price and business fit criteria,

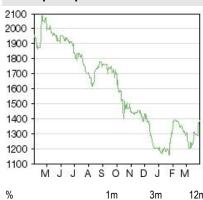
#### Valuation: Deserves more than a 1.0x PNAV

We have made minor changes to our EPS estimates (-4.2% for 2019, +0.2% 2020) driven by operating costs and investments. This moves our dividend discount model (DDM) valuation down marginally from 2,443p to 2,428p. The bank trades on a 2019 PNAV of 1.0x yet its forecast returns on equity are well above our assumed cost of equity (10%). Our DDM fair value is equivalent to a 2019 PNAV of 1.8x.

**Banks** 

	1 April 2019
Price	1440p
Market cap	£266m
Net debt/cash (£m)	N/M
Shares in issue	18.5m
Free float	84.5%
Code	STB
Primary exchange	LSE
Secondary exchange	N/A

## Share price performance



%	1m	3m	12m
Abs	7.8	17.6	(23.3)
Rel (local)	5.3	8.6	(25.0)
52-week high/low	20	85.0p	1157.5p

#### **Business description**

Secure Trust Bank is a well-established specialist bank addressing niche markets within consumer and commercial banking. It is launching a non-standard mortgage business. Former parent Arbuthnot Banking Group's shareholding is now less than 20%

iess than 20%.	
Next events	
Interim results	July 2019
Analysts	
Pedro Fonseca	+44 (0)20 3077 5700
Andrew Mitchell	+44 (0)20 3681 2500

financials@edisongroup.com

Edison profile page

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## FY18 earnings +39%

STB reported EPS growth of 39% y-o-y; we expected 33%. The pre-tax increase was similar at 36% and STB's ROE rose from 8.9% in 2017 to 12.8% (as calculated by us; STB reported 13.1% in 2018. Exhibit 1 sets out the evolution of the profit and loss account, highlighting how lower impairments magnified 17% growth in operating income generating this high level of earnings growth.

£m unless stated	2017	2018	% change
Gross interest income	141.3	169.2	19.7
Interest expense	(26.7)	(35.5)	33.0
Net interest income	114.6	133.7	16.7
Net fees & commissions	14.9	17.9	20.1
Total operating income	129.5	151.6	17.1
Operating expenses	(71.3)	(84.5)	18.5
Impairment charges on loans	(33.5)	(32.4)	-3.3
Other income	0.3	0.0	
Pre-tax profit	25.0	34.7	38.8
Underlying pre-tax profit	27.0	36.7	35.9
Tax	(5.1)	(6.4)	25.5
Profit after tax - continuing operations	19.9	28.3	42.2
Profit after tax reported	23.8	28.3	18.9
Underlying profit after tax	21.5	29.9	39.2
Basic EPS (p)	107.7	153.2	42.2
Underlying EPS (p)	116.4	162.0	39.2
Dividend per share (p)	79.0	83.0	5.1

The bank was able to deliver on its strategic decision to reposition lending towards less risky segments while still pursuing strong growth. Some interest margin contraction was inevitable and it dropped from 7.7% (2017) to 7.4% (2018). But this was in line with our expectation and, crucially, STB was able to offset this with a lower impairment charge rate – down from 2.3% to 1.8%.

	2017	2018	% change
Loan book	1,598	2,029	26.9
Deposits	1,483	1,848	24.6
Loan to deposit ratio (%)	107.8	109.8	
Interest revenue as % average lending balances	9.8	9.0	
Interest expense as % average deposits	-2.0	-2.1	
Net interest margin (%)	7.7	7.4	
Impairment charge % average loans	-2.3	-1.8	
Cost/income ratio (%)	55.1	55.7	
Underlying return on average equity (%)	8.9	12.8	
Total risk exposure	1,446	1,825	26.2
CET1 ratio (%)	16.5	13.8	
Leverage ratio (%)	12.3	10.0	

The balance sheet expansion was significant and loans grew 27%, after allowing for IFRS adjustments to the opening balance (we expected 30%). Growth was evenly balanced between the retail and commercial lending divisions. Motor finance was the only segment where loan growth was subdued (+1% y-o-y) but this has to be seen in the context of the repositioning of the loan book out of sub-prime to near-prime/prime. Retail lending, invoice lending and real estate lending were the key drivers of growth.

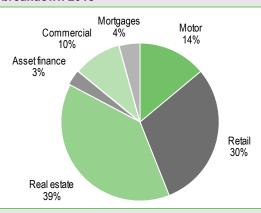
New mortgage lending was halted in January 2019 pending an improvement in market conditions. Given this is a nascent business with a newly assembled team that is still seen as providing the



group with a third leg alongside consumer and SME finance in the long term, we imagine this decision was carefully weighed. However, the price and risk in the marketplace was unattractive in management's view and STB has the flexibility to be nimble about such decisions.

The resulting loan book profile is shown below. The two largest segments by some distance are retail (V12, point of sale) and real estate (70% for investment and 30% development).

Exhibit 3: Loan book breakdown 2018



Source: Secure Trust Bank, Edison Investment Research

Costs were kept in line with expectations and the cost-to-income ratio was only slightly higher at 55.7% despite ongoing investments in technology and expansion.

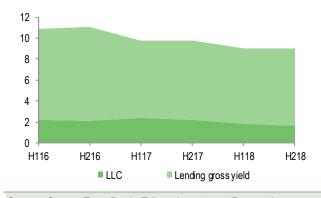
The 27% increase in loans and 26% in risk exposure inevitably affected the bank's capital ratio. Consequentially, STB's CET1 reduced from 16.5% in 2017 to 13.8% in 2018. This was better than we had forecast (13.2%). This was due to the bank delivering slightly higher earnings with slightly lower lending growth than we had forecast. More money for less risk is always welcome. As it stands, the CET1 is very comfortable and should allow for continued strong growth, albeit at a slower pace than 2018.

The bank has been successful in attracting deposits with its new internet platform. The company has been able to keep the loan to deposit ratio balanced (110% at 2018 year-end) and the funding appears to be at a reasonable and competitive cost.

Exhibits 4 and 5 show the gross yield and impairment (loan loss) charge for STB in recent periods. The key point is that that STB has been able to de-risk while protecting its profit margins. The gross yield net of the impairment loss has stabilised at around 7.5% in the last two years, which is a positive outcome given the greater resilience of the book and the increased macro uncertainty. It also shows STB has not been sacrificing margins for the sake of balance sheet expansion.

Exhibit 4: Gross lending yield and LLC rate (%)

Exhibit 5: Gross lending yield net of LLC rate (%)





Source: Secure Trust Bank, Edison Investment Research

Source: Secure Trust Bank, Edison Investment Research



## **Outlook**

The macro outlook in the UK is dominated by uncertainty surrounding Brexit and there is some evidence of a general slowdown. However, the economic growth outlook, while tepid, comes against a backdrop of very low unemployment and increasing above inflation wage rises which help lending asset quality. GDP growth for 2019–21 is expected to be in the range of 1.2–1.5% according to forecasters including the IMF, OECD, Bank of England and Office of Budget Responsibility.

We expect STB to continue to grow at a strong pace in 2019, albeit slower than in 2018. We forecast loan growth of 20% y-o-y, stronger in commercial finance (26% y-o-y) than retail lending (15%). We expect growth to be balanced between the two areas in 2020 and 2021.

We are expecting some cost investments and one-offs will push the cost/income ratio up from 55.7% in 2018 to 58% in 2019. This will offset some of the benefits from the lower loan loss charge and volume growth. Nevertheless, we still expect PBT on a continuing basis to rise from £34.7m in 2018 to £40.2m in 2019, which is a fairly significant increase.

Asset expansion and scale in lending should result in some gains from operating leverage and we forecast the cost to income ratio to come down to 56% in 2020 after the increase in 2019. We then expect this to decline further to 53% in 2021. We see pre-tax earnings on a continuing basis rising from £40m to £50m in 2020 and then to £60m in 2021.

We forecast the bank's ROE will increase from 12.8% in 2018 to 18.7% in 2021. By 2021, the bank's CET1 will have dropped to 11%, which, although an acceptable level of capital, would require growth beyond 2021 to be funded by self-generated capital.

STB reiterated in its annual report that it will continue to look for selective acquisitions at the right price and business fit, which gives it additional scale. Key target areas are invoice finance, retail finance and motor. STB is also open to deals in asset finance if the right opportunity appears, despite having withdrawn from fresh lending here due to concerns with pricing and risk.

The exhibit below summarises STB's outlook comments by business area.



Segment	Comments						
Business finance							
Real estate	Remains cautious in the seguincrease diversification mix, maintain bias for residential More wary of central London remains strong.	both in sources a real estate invest	and geography. A ment finance (mi	verage LTV is 60 x is 70/30% inve	0%. Will continuestment/develo	ue to pment).	
Commercial finance	A key area for growth, mana Will look at acquisition deals			nd continue to d	evelop regiona	ıl footprin	
Consumer finance							
Retail finance	Will continue to invest in sys keep the strong growth mon					to help	
Motor finance	Management continues to be keen on prime and near prime product to which it has repositioned its product. It expects 2019 to be a transformational year as investments in a new platform will allow it to deliver a broad product to broker and dealer motor networks. It sees this as delivering growth, credit quality and stable earnings. Key products to be introduced will include dealer stock lending. Helped by new technology they expect to 'gain market share and grow a sizeable business' in the next three to five years.						
Mortgages	Had previously announced in Remains interested in inorg profitable, if the economics conditions favourable enough funds and Eligible Liabilities	anic opportunities of such a transac gh for a return inc	that would provi tion were compel ude introduction	de the critical ma ling. Factors tha of the Minimum	ass necessary t could make n Requirement c	to be narket on own	
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Source: Secure Trust Ba  Exhibit 7: Loan book	lenders and the potential for Expect to launch new produ products to broaden the app ank, Edison Investment R	ng in the securitis r FCA price intervicts such as a fixe peal to savers. Als Research	ation market, wh ention in the iner d-rate ISA, short to considering off 2018	ich is already aft savings market dated notice an ering business s	fecting some note.  d instant accessavings account	on-bank ss its.	
Source: Secure Trust Ba  Exhibit 7: Loan book  Em  Motor vehicles	lenders and the potential for Expect to launch new produ products to broaden the app ank, Edison Investment R	ng in the securitis r FCA price intervicts such as a fixe peal to savers. Als Research  2017	ation market, wh ention in the iner id-rate ISA, short to considering off 2018 276	ich is already aft savings market dated notice an ering business s 2019e 320	fecting some note. d instant accessavings account  2020e 390	on-bank 68 sts. <b>202</b> 4	
Source: Secure Trust Ba  Exhibit 7: Loan book  Em  Motor vehicles  Retail finance  Debt management	lenders and the potential for Expect to launch new produ products to broaden the app ank, Edison Investment R	ng in the securitis r FCA price interv ects such as a fixe peal to savers. Als Research  2017  275  452	ation market, whention in the inerid-rate ISA, shorts to considering off  2018  276  597	ich is already aft savings market /dated notice an ering business s 2019e 320 680	fecting some not. d instant accessavings account  2020e 390 770	on-bank ss sts. <b>202</b> 4 8	
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## **Estimates changes**

We have made minor changes to our EPS figures (--4.2% for 2019, +0.2% for 2020) and are introducing 2021 forecasts. Earnings growth is still forecast to be strong; we expect a 13% increase in 2019, +23% in 2010 (helped by a falling cost to income ratio) and 13% in 2021 (further drop in cost to income ratio, but slower asset growth). The three-year CAGR EPS growth is 15%.

			hanges									
	Ope	rating inco	ome (£m)	No	ormalised	PBT (£m)	N	lormalise	d EPS (p)	Divid	dend (p)	
	Old	New	% chg.	Old	New	% chg.	Old	New	% chg.	Old	New	% chg.
2018	152.9	151.6	(0.9)	32.9	36.7	11.6	154.8	162.0	4.7	83	83.0	0.0
2019e	174.0	167.8	(3.6)	43.1	42.0	(2.6)	191.7	183.7	(4.2)	90.0	87.2	-3.2
2020e	196.4	185.0	(5.8)	52.7	52.2	(0.9)	224.6	225.1	0.2	100	91.5	-8.5
2021e	-	203.5	-	-	60.1	-	-	254.9	-	-	92.6	-



## **Valuation**

STB is trading on a 2018 PNAV of 1.1x and delivered an ROE of 12.8% in 2018. This is modestly above the average in the selected peers in the table below. We do note that STB has the highest dividend yield of 6.4%. Furthermore, we expect the ROE to expand to 14.4% this year and then reach 18.7% by 2021. Such value-creating returns, clearly above the cost of equity, would merit a valuation in excess of 1.0x NAV.

STB also trades at a 2019e PE of 7.4x, a 20% discount compared to selected peers (average 8.8x). This is eye-catching because STB has a good prospective earnings growth profile. Furthermore, we believe credit should also be given for the risk reduction that has taken place and this is not merely a momentum play. The bank has the flexibility to adapt to both opportunities as well as adverse developments that could arise in the current uncertain macro and political environment.

We also use a DDM to consider the valuation. The minor changes in earnings due to have reduced the indicated fair value from 2,443p to 2,428p. This equivalent to a 2019 PNAV of 1.8x with the premium to NAV justified by the forecast returns above the COE of 10%.

Exhibit 9: Specialist len	der comp	arative table				
	Price (p)	Market cap (£m)	2019e P/E (x)	Yield (%)	2018 ROE (%)	2018 Price to NAV (x)
Secure Trust Bank	1387.5	256.3	7.4	6.0	12.8	1.07
1PM	42	36.8	5.3	1.5	13.0	0.75
Close Brothers	1455	2202.0	10.6	4.3	16.3	1.64
CYBG	198.5	2837.7	7.9	1.6	10.6	0.55
Metrobank	758	738.4	16.0	0.0	2.9	0.53
OneSavings Bank	383.6	940.4	6.5	3.8	n.m	1.38
Paragon	435.8	1137.2	8.3	4.5	10.3	1.12
PCF Group	33	82.6	10.2	0.9	11.0	1.65
S&U	1820	218.6	5.5	3.7	16.7	1.41
Average			8.8	2.5	10.7	1.13

Source: Refinitiv, Edison Investment Research, company data. Note: Priced at 29 March 2019.

Exhibit 10 shows the recent share price performance of peers. STB has underperformed the averages over the one-year period and from 12-month highs but has noticeably outperformed over the year to date perhaps as recognition of the successful repositioning of the loan book grows.

	1 Month	3 Months	1 Year	YTD	From 12m high
Secure Trust Bank	7.8	17.6	-23.3	16.6	-34.6
1PM	-7.7	5.0	-10.2	2.4	-33.1
Close Brothers	-3.6	1.6	1.4	1.0	-13.5
CYBG	1.1	6.7	-32.6	9.5	-45.9
Metrobank	-14.8	-55.7	-78.4	-55.2	-78.8
OneSavings Bank	-2.2	11.0	2.8	9.6	-15.4
Paragon	0.3	10.6	-7.4	12.9	-22.0
PCF Group	0.0	-9.4	3.4	-8.6	-24.8
S&U	-10.6	-11.2	-24.2	-14.6	-34.8
Average	-4.7	-5.2	-18.1	-5.4	-33.5



Year end December	2016	2017	2018	2019e	2020e	20216
£m except where stated					<u> </u>	
Profit and loss						
Net interest income	92.5	114.6	133.7	148.5	162.1	177.
Net commission income	14.5	14.9 129.5	17.9 151.6	19.3 167.8	22.8	25. 203.
Total operating income Total G&A expenses (exc non-recurring items below)	107.0 (64.3)	(71.3)	(84.5)	(97.3)	185.0 (103.5)	(110.9
Operating profit pre impairments & exceptionals	42.7	58.2	67.1	70.5	81.5	92.
Impairment charges on loans	(23.3)	(33.5)	(32.4)	(30.3)	(31.2)	(32.5
Other income	0.0	0.3	0.0	0.0	0.0	0.
Operating profit post impairments	19.4	25.0	34.7	40.2	50.3	60.
Non-recurring items	0.0	0.0	0.0	0.0	0.0	0.
Pre tax profit - continuing basis	19.4	25.0	34.7	40.2	50.3	60.
CorporationTax	(5.2)	(5.1)	(6.4)	(6.8)	(8.5)	(10.2
Tax rate Bank tax surcharge	26.8%	20.4%	18.4% 0.0	17.0% (1.2)	17.0%	17.09
Profit after tax - continuing basis	14.2	19.9	28.3	32.1	39.7	47.
Discontinued business	123.3	3.9	0.0	0.0	0.0	0.
(Loss)/profit for year	137.5	23.8	28.3	32.1	39.7	47.
Minority interests	0.0	0.0	0.0	0.0	0.0	0.
Net income attributable to equity shareholders	137.5	23.8	28.3	32.1	39.7	47.
Company reported pre-tax earnings adjustments	7.9	2.0	2.0	1.8	1.9	0.
Reported underlying pre-tax earnings (ex discontinued 2015/16)	27.3	27.0	36.7	42.0	52.2	60.
Reported underlying earnings after tax	20.6	21.5	29.9	33.9	41.6	47.
Average basic number of shares in issue (m)	18.5	18.5	18.5	18.5	18.5	18.
Average diluted number of shares in issue (m)	18.6	18.6	18.6	18.6	18.6	18.
Reported diluted EPS (p)	77.3	107.0	152.2	172.9	213.6	253.
Underlying diluted EPS (p)	113.0	116.4	162.0	183.7	225.1	254.
Ordinary DPS (p)	75.0	79.0	83.0	87.2	91.5	92.
Special DPS (p)	165.0	0.0	0.0	0.0	0.0	0.
Net interest/average loans	8.15%	7.72%	7.37%	6.67%	6.15%	5.84%
Impairments/average loans	2.04%	2.30%	1.79%	1.36%	1.18%	1.07%
Cost income ratio	60.1%	55.1%	55.7%	58.0%	56.0%	54.5%
Balance sheet	1 201 2	4.500.0	2 222 2	0.400.5	20111	0.040
Net customer loans	1,321.0	1,598.3	2,028.9	2,428.5	2,841.4	3,249.
Other assets Total assets	189.0 1,510.0	293.3 1,891.6	415.4 2,444.3	428.6 2,857.0	443.5 3,284.9	485. 3,735.
Total customer deposits	1,151.8	1,483.2	1,847.7	2,248.6	2,583.1	3,008.
Other liabilities	122.2	159.3	359.5	354.7	424.6	411.
Total liabilities	1,274.0	1,642.5	2,207.2	2,603.3	3,007.7	3,420.
Net assets	236.0	249.1	237.1	253.7	277.2	314.
Minorities	0.0	0.0	0.0	0.0	0.0	0.0
Shareholders' equity	236.0	249.1	237.1	253.7	277.2	314.
Reconciliation of movement in equity						
Opening shareholders' equity	141.2	236.0	249.1	237.1	253.7	277.
Profit in period	137.5	23.8	28.1	32.1	39.7	54.
Other comprehensive income	(1.8)	2.9	(25.8)	0.0	0.0	0.
Ordinary dividends	(13.1)	(14.0)	(14.8)	(15.5)	(16.3)	(17.1
Special dividend Share based payments	(30.0)	0.0	0.0 0.5	0.0	0.0	0. 0.
Issue of shares	2.0	0.0	0.0	0.0	0.0	0.
Share issuance costs	0.0	0.0	0.0	0.0	0.0	0.
Closing shareholders' equity	236.0	249.1	237.1	253.7	277.2	314.
Other selected data and ratios						
Period end shares in issue (m)	18.5	18.5	18.5	18.5	18.5	18.
NAV per share (p)	1,277	1,348	1,283	1,373	1,500	1,70
Tangible NAV per share (p)	1,229	1,292	1,230	1,298	1,425	1,63
Return on average equity	72.9%	9.8%	11.6%	13.1%	15.0%	15.99
Normalised return on average equity	9.9%	8.9%	12.8%	14.4%	17.1%	18.79
Return on average TNAV	10.3%	9.3%	13.4%	15.1%	18.0%	19.89
Average loans	1,134.6	1,484.6	1,863.7	2,228.7	2,430.1	2,635.
Average deposits	1,067.5 114.7%	1,321.7 107.8%	1,655.4	2,085.3	2,264.9 110.0%	2,427. 108.09
Loans/deposits Risk exposure	1,264.0	1,446.1	109.8% 1,824.6	108.0% 2,175.8	2,522.0	2,878.
Common equity tier 1 ratio	18.0%	1,446.1	13.8%	12.0%	11.1%	2,070.

Source: Secure Trust Bank data and Edison Investment Research. Note: profit on sale of ELG in April 2016 is included with the discontinued business line for FY16.



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