

DeA Capital

Expanded platform continuing to grow

During the past year, DeA Capital has exploited its financial strength and leading Italian position in alternative asset management (AAM) to grow and internationalise its AAM platform, extend its customer reach and enhance its product capability. The late 2019 agreements with Quaestio Group marked a further important step in this process and, despite COVID-19, the expanded platform has continued to grow AUM organically year to date.

Year end	Closing AUM* (€m)	AUM fees** (€m)	NAV/share (€)	DPS (€)	P/NAV (x)	Yield (%)
12/18	11.9	63.3	1.84	0.12	0.61	10.6
12/19	14.8	66.4	1.76	0.12	0.64	10.6
12/20e	15.3	69.3	1.64	0.12	0.69	10.6
12/21e	15.7	70.9	1.55	0.12	0.73	10.6

Note: NAV as reported, including goodwill. *Consolidated, exc. Quaestio associate **Platform AAM fees, before group consolidation adjustment for own funds managed, and including 'Other AAM'.

Accelerating AAM growth in Q320

The 93.6% growth in combined AUM between the end of Q319 and the end of Q320 significantly reflects the Quaestio transaction in November 2019, but organic growth is continuing despite COVID-19, driven by new fund launches. New fund launches completed in Q320 added €640m gross to AUM across real estate, credit and private equity. Net of fund maturities and including €7.7bn of assets managed by the equity accounted associate Quaestio Capital, 'combined AUM' was €23.0bn (end-H120: €22.5bn). Consolidated revenues increased by 7.3% in the first nine months of 2020 and 16.2% in Q320, compared with similar periods in 2019, while the Q320 AAM net operating result ('core' underlying earnings) of €5.5m took the year-to-date total to €13.0m (the first nine months (9m) of 2019: €11.2m). Our forecast for the AAM division and group NAV are little changed.

Increased presence and scale in alternatives

Alternative investments have taken an increasing share of the investment market in recent years. Although weaker economies and more volatile markets may still be a drag on future sales of AAM products and new fund launches, this has not yet been the case. The 2019 Quaestio transactions provide support in a larger base of fee-earning AUM and give DeA access to a wider customer base and Quaestio's added-value investment solutions and capital allocation capabilities. The continued growth and enhancement of DeA's AAM platform should leave it well positioned to capitalise on future market opportunities. Meanwhile, liquidity remains high (c 19% of NAV) and the strong balance sheet is well able to withstand any set back in investment portfolio valuations. We estimate a 10% increase/decrease in portfolio valuation increases/reduces NAV by c €0.05 per share.

Valuation: Low P/NAV and high yield

At c 0.7x Q320 IFRS NAV of €1.63, DeA has the lowest P/NAV of a range of peers and the highest yield. Our P/E ratio valuation of the AAM business supports the carried value of the businesses, including intangibles, and the group NAV.

Q320 results update

Financial services

15 December 2020

Price €1.13 Market cap €301m

Consolidated net financial position (€m) 118.6 at 30 September 2020

Shares in issue (exc. treasury)

Free float

Code

DEA

Primary exchange

BIT

Secondary exchange

N/A

Share price performance



Business description

DeA Capital, a De Agostini group company, is Italy's leading alternative asset manager of real estate, private equity and non-performing loans. The 30 September 2020 combined AUM (including associates of €7.7bn) was c €23.0bn and the investment portfolio, comprising co-investment in funds managed, investment in the asset management platform, and direct investment, amounted to c. €340m.

Next events

Approval FY20 results Exp. March 2021

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Edison profile page

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Leader in Italian alternative asset management

DeA is the leading independent (non-bank) platform operator in AAM in Italy, providing a broad range of products and services for institutional investors. At 30 September 2020, combined AUM (including c €7.7bn managed by Quaestio Capital Management, in which DeA is the largest shareholder, acquiring a 38.8% stake in November 2019) were c €23.0bn.

DeA shares are listed on the FTSE Italia STAR section of the Milan Stock Exchange and the company is majority owned by De Agostini, a large Italian private group of companies owned by the Boroli and Drago families, with operations in the media, gaming and services sectors. De Agostini owns 67.1% of DeA and the free float is 30.4%.

Within the alternative investment area, DeA is engaged in the promotion, management and development of real estate, credit and private equity funds, as well as multi-asset/multi-manager investment solutions. Its growing AAM platform combines experience, knowhow and market reach to support the sourcing of investments, the structuring of often complex transactions and the ability to distribute these to a broad investor base.

The growth and development of DeA's AAM business is supported by a strong and liquid balance sheet. The end-Q320 NAV of €426.0m or €1.63 per share comprised the equity of the AAM businesses (€211.5m), a portfolio of alternative investments (€126.0m), mainly 'platform investments' or seed capital/co-investment in own-managed funds, and a strong holding company net financial position of €81.7m or €0.31 per share (the consolidated financial position, including subsidiary liquidity, was €118.6m).

Exhibit 1: DeA Capital group financial position at 30 September 2020									
	Net assets (%)	Net ass	ets (€m)	Net assets per share (€)					
	Sep-20	Sep-20	Dec-19 (adjusted*)	Sep-20	Dec-19 (adjusted*)				
– DeA Capital Real Estate	30.7	130.8	141.2	0.50	0.54				
- DeA Capital Alternative Funds	13.9	59.2	55.6	0.23	0.21				
- Quaestio Capital	3.3	13.9	14.3	0.05	0.06				
- Other (YARD, DeA Cap. RE Trance, Iberia, Poland)	1.8	7.6	6.6	0.03	0.03				
Total alternative asset management (A)	49.6	211.5	217.7	0.81	0.84				
- Platform investments	23.9	101.8	118.0	0.39	0.45				
- Other alternative investments	5.7	24.2	51.4	0.09	0.20				
Total alternative investments (B)	29.6	126.0	169.4	0.48	0.65				
Investment portfolio (A + B)	79.2	337.5	387.1	1.29	1.49				
Other net assets/(liabilities)	1.6	6.8	4.6	0.03	0.02				
Holding co. net financial position	19.2	81.7	34.5	0.31	0.13				
NAV	100.0	426.0	426.2	1.63	1.64				

Source: DeA Capital. Note: *December 2019 (FY19) adjusted for subsequent payment of shareholder distribution relating to FY19 financial year (€0.12 per share/c €30m).

The significance of the AAM business, with its growing stream of recurring income, as the driver of the group financial performance and valuation can be seen in Exhibit 2. We examine the progress of the AAM business, with the underlying, core 'net operating result' increasing to €13.0m in the first nine months of 2020 (9m 2019: €11.2m), in the following section.



Exhibit 2: Management income statement								
€m	9M 2020	9M 2019	FY19					
Net result AAM division as reported	10.6	9.5	11.7					
Other AAM	(2.4)	(1.7)	(2.9)					
Net operating result AAM*	13.0	11.2	14.6					
Alternative investment	(8.7)	2.4	5.3					
Holding cost	(7.0)	(6.0)	(6.3)					
Tax	3.7	0.6	1.6					
Net group results	(1.4)	6.5	12.3					

Source: DeA Capital. Note: *The net operating result AAM includes the net result attributable to DeA from the three platform management companies, DeA Capital Real Estate (100% owned), DeA Capital Alternative Investments (100% owned) and Quaestio Holding (38.8% owned), adjusted purchase price allocation amortisation (PPA) and other non-recurring items. PPA is an intangible asset established on acquisition, allocating the purchase price into various assets and liabilities.

Continuing AAM growth, supported by fund launches

Although the 93.6% growth in combined AUM between the end of Q319 and the end of Q320 significantly reflects the Quaestio transaction in November 2019, organic growth is continuing despite COVID-19, driven by new fund launches. The Quaestio transactions added €2.5bn directly to consolidated 'credit' AUM and €7.6bn of multi-asset/multi-manager non-consolidated AUM managed by the Quaestio associate.

Exhibit 3: AUM and combined AUM development										
€bn unless stated otherwise	Q320	Q220	Q120	Q419	Q319	12-month	Quarterly			
	30-Sep-20	30-Jun-20	31-Mar-20	31-Dec-19	30-Sep-19	change	change			
Real estate	10.0	9.9	9.6	9.9	9.2	8.7%	1.0%			
Credit	3.2	3.2	3.2	3.2	0.8	310.7%	0.3%			
Private equity	2.0	1.8	1.8	1.8	1.8	12.5%	11.5%			
Consolidated AUM	15.2	14.9	14.6	14.8	11.9	28.3%	2.1%			
Quaestio Capital	7.7	7.6	7.5	7.8	N/A	N/A	2.6%			
Combined AUM*	23.0	22.5	22.1	22.6	11.9	93.6%	2.2%			

Source: DeA Capital data. Note: *Combined AUM includes the AUM of the 38.8%-owned associate Quaestio Holdings.

During Q320 the DeA Capital real estate segment completed the launch of new funds in Italy and a new project for the Iberian market, adding €200m in AUM. In the credit segment, the seventh and eighth closings of the Corporate Credit Recovery Fund II were finalised, adding €40m to AUM and increasing the fund size to c €615m. New private equity funds were c €400m, of which the largest component was €330m relating to the closing of the Taste of Italy II fund, to which DeA has committed €25m. Just after the period end, a new closing of €20m for the multi-manager DeA Endowment Fund, dedicated to foundations, was finalised.

Consolidated revenues increased by 7.3% in the first nine months of 2020 and 16.2% in Q320, compared with similar periods in 2019. The rate of change in year-on-year change in revenues is below that of AUM because of the significant shift in AUM mix. In Q320, the increase in revenues was above the growth in AUM and was above H120 quarterly average both on a consolidated basis (c \leq 16.3m per quarter) and on a combined basis (c \leq 6.4m per quarter) with the average revenue margin increasing very slightly. We understand that fund launches in Q320 had a positive impact on revenues in the period.

Exhibit 4: Asset management revenue development											
€m unless stated	9M 2020	Q320	H120	9M 2019	Q319	H119	12-month	Quarterly			
otherwise	30-Sep-20	30-Sep-20	30-Jun-20	30-Sep-19	30-Sep-19	30-Jun-19	change	change			
Real estate	28.4	9.8	18.6	29.9	10.2	19.7	-5.0%	-3.9%			
Credit	12.4	4.5	7.9	7.3	3.3	4.0	69.9%	36.4%			
Private equity	10.7	4.6	6.1	10.8	2.8	8.0	-0.9%	64.3%			
Consolidated revenues	51.5	18.9	32.6	48.0	16.3	31.7	7.3%	16.2%			
Quaestio Capital	19.4	6.6	12.8	N/A	N/A	N/A	N/A	N/A			
Combined revenues*	70.9	25.5	45.4	48.0	16.3	31.7	47.7%	56.8%			

 $Source: De A \ Capital \ data. \ Note: \ ^*Combined \ AUM \ includes \ the \ AUM \ of \ the \ 38.8\%-owned \ associate \ Quaestio \ Holdings.$



The AAM net operating result shown in Exhibit 2 includes DeA Capital Real Estate, DeA Capital Alternative Funds and DeA's share of earnings from Quaestio Capital, all adjusted for amortisation of PPA and other non-recurring items, including the investment result from fund holdings. 'Other' AAM includes the contribution from the 41%-owned property services associate YARD and the newly created pan-European real estate platform subsidiaries/associates in France, Spain, Germany and Poland, all of which are in the investment phase and loss-making. 'Other AAM' also includes (adds back) the adjustments for PPA and non-recurring items that are made to the core net operating result.

€m unless stated otherwise	2018	2019	2020e	2021
Period-end AUM (€bn)				
DeA Capital Alternative Funds	2.430	4.942	5.224	5.22
DeA Capital Real Estate	9.451	9.888	10.094	10.45
Total consolidated AUM (€bn)	11.881	14.830	15.318	15.67
Quaestio AUM (€bn)		7.779		
Total period-end Platform AUM (€bn)	11.881	22.609	15.318	15.67
Growth in consoidated AUM (y-o-y)				
DeA Capital Alternative Funds	11%	103%	6%	0%
DeA Capital Real Estate	-1%	5%	2%	49
Total growth in consolidated AUM	1%	25%	3%	2%
Period average consolidated AUM (€bn)				
DeA Capital Alternative Funds	2.230	2.722	5.083	5.22
DeA Capital Real Estate	9.266	9.352	9.864	10.25
Total period average consolidated AUM (€bn)	11.495	12.074	14.947	15.47
Management fees/AUM bps				
DeA Capital Alternative Funds	105.3	89.9	60.3	56.0
DeA Capital Real Estate	42.9	43.2	38.2	40.
Asset management revenues				
DeA Capital Real Estate	39.8	40.4	37.7	41.
DeA Capital Alternative Funds	23.5	24.5	30.7	29.
Total alternative asset management fees (before group consolidation adjustments)	63.3	64.9	68.3	70.3
Quaestio	0.0	(0.2)	(0.4)	0.
Other investment income/expense	(4.5)	2.0	(0.5)	0.
Income from services	0.1	0.0	0.2	0.0
Total revenue	58.8	66.7	67.7	70.
Total expenses	(45.3)	(45.9)	(48.0)	(47.8
Finance income/expense	0.0	(0.1)	(0.1)	(0.1
Profit before tax	13.5	20.6	19.5	22.4
Taxation	(4.8)	(6.6)	(4.0)	(6.7
Profit after tax	8.7	14.0	15.5	15.
Minority interests	0.2	(0.1)	0.0	0.
Profit after tax	8.9	13.9	15.5	15.
Adjustments:				
PPA		0.6	1.3	1.3
(Gain)/loss on real estate fund valuation		(2.0)	0.5	0.
Real estate fund provisions		0.5	0.0	0.0
Quaestio non-recurring (post tax)		0.0	0.4	0.
Other non-recurring		1.7	0.9	0.
Tax effects		(0.3)	(2.7)	(0.4
Total after-tax adjustments	6.4	0.6	0.4	0.
AAM net operating result	15.3	14.6	15.9	16.
Other AAM (underlying)	0.2	(2.2)	(2.3)	(3.2
Adjustments/non-recurring items	(6.4)	(0.6)	(0.4)	(0.9
AAM division on reported IFRS basis	9.1	11.7	13.2	12.

The Q320 AAM net operating result was €5.5m compared with €7.5m in H120. The other AAM contribution was a negative €1.5m in Q320 compared with €0.9m in H120 and included reduced revenues (transaction driven) from the pan-European real estate subsidiaries and increased negative valuation adjustments for the platform real estate fund investments.



Our AAM divisional forecasts are little changed from those detailed in our <u>Outlook note</u>. We continue to a forecast AAM net operating result of €15.9m in FY20 and €16.6m in FY21. Within the result, higher AUM and asset management revenues are offset by higher expenses and other items. Within other AAM, our forecast loss is slightly reduced as a result of higher revenues (although lower in Q3, it was above our assumption) and slightly lower costs.

Good cash flow and robust net asset value in quarter

During Q320 the holding company's net financial position increased from €71.3m at H120 to €81.7m. Including balances within the subsidiaries, the consolidated net financial position increased from €97.2m to €118.6m. During the quarter, capital calls on DeA's fund commitments were €2.1m (€5.8m for 9m 2020) and capital reimbursements were €3.4m (€10.4m for 9m 2020). Additionally, DeA received €5.7m (making a total of €22.2m) from the liquidation of its investment in the special purpose acquisition vehicle IDeaMI.

Net asset value per share was unchanged in Q320 compared with H120 at €1.63 per share, with the retained earnings of the AAM business offset by the net effect of alternative investment (the alternative investment asset portfolio) and holding costs and a positive tax contribution (Exhibit 2).

The Q320 NAV per share is up slightly on end-2019, adjusted for the €0.12 distribution paid during H120. The NAV total return (change in NAV plus dividends paid) for 9m 2020 was 1.2%.

NAV captures AAM valuation fairly

The current equity of the AAM platform companies is carried at €211.5m, similar to H120 (€207.5m) and includes c €126m of goodwill and intangible assets. This is equivalent to a 13.0x multiple of the FY20e net operating result and 12.5x the FY21e result.

Obviously, an investor cannot access the core platform earnings in isolation so it is reasonable to include the other AAM result, although noting this is burdened by investment costs related to the pan-European real estate build-out. Based on the underlying earnings for the total AAM division (including 'other AAM' but excluding PPA, investment gains/losses and other non-recurring items), the AAM equity is equivalent to a 16.0x multiple for FY20 and 15.4x for FY21.

This suggests that in broad terms the AAM equity carried within the NAV of the group fairly matches the underlying fair value of the AAM platform, measured in terms of earnings capacity and fair market multiples.

Exhibit 6: AAM platform valuation							
	FY20e	FY21e					
AAM net operating result (€m)	15.9	16.6					
Implied P/E ratio based on AAM net operating result (x)*	13.0	12.7					
Underlying AAM result including 'Other AAM' (€m)	13.0	13.4					
Implied P/E ratio based on underlying total AAM result (x)*	16.0	15.7					
Source: Edison Investment Research. Note: *Ratio of carried AA	M NAV to earnings.						

Our group NAV per share forecasts are little changed and as discussed in our <u>Outlook note</u>, DeA's P/NAV of c 0.7x is the lowest in its peer group and at c 10% (with distributions supported by a strong holding company financial position rather than recurring earnings) its yield is the highest. This suggests there is significant value potential not captured in the current share price. In part, this reflects a low return on equity (ROE) compared with the peer group (compound annual average NAV total return of 1.1% over the five years to end-FY19), partly but not wholly explained by the depressing effect of high liquidity. A continued successful deployment of resources into the further growth of the low capital intensity AAM platform, while continuing to reward shareholders with attractive distributions, should enhance ROE.



Share buy-back programme to manage P/NAV discount

Recognising the significant discount to NAV at which the shares trade, DeA has a share repurchase programme in place with a target of acquiring up to 20% of the ordinary shares outstanding. Since starting the buy-back in November, DeA has acquired almost one million shares, increasing the end-Q320 treasury share position of c 5.6m shares (c 2.1%) to c 6.6m shares or c 2.5% of the total. The shares were acquired at an average c \in 1.11, a more than 30% discount to NAV. Further accretive repurchases are likely although currently reduced trading liquidity in the shares and limitations on the proportion of daily volumes that repurchases may represent are limitations.



Period ending 31 December (€000's)	2015	2016	2017	2018	2019	2020e	2021e
	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS
PROFIT & LOSS							
Alternative Asset Management fees (after inter-company	62,416	59,114	57,944	62,422	66,117	69,136	70,717
eliminations)	(500)	504	0.000	(50)	(0.47)	(470)	400
Income (loss) from equity investments	(539)	524	3,898	(59)	(647)	(472)	400
Other investment income/expense	72,464	12,338	8,633	37,848	6,832	(11,692)	0
Income from services	18,496	8,509	2,208	2,505	378	69	0
Other income	3,204	288	144	141	63	390	74 447
Revenue	156,041	80,773	72,827	102,857	72,743	57,431	71,117
Expenses Net Interest	(128,514)	(66,888)	(98,616)	(56,232)	(59,475)	(62,275)	(60,988)
Profit Before Tax	4,982	(1,220)	(84)	485	2,791	(2,375)	(260)
	32,509	12,665	(25,873)	47,110	16,059	(7,219)	9,869
Tax	6,452	(199)	(420)	(5,765)	(5,003)	448	(3,442)
Profit After Tax	38,961	12,466 0	(26,293) 682	41,345 0	11,056 0	(6,771) 0	6,427
Profit from discontinued operations	286						0.407
Profit after tax	39,247	12,466	(25,611)	41,345	11,056	(6,771)	6,427
Minority interests	1,825	(39)	13,959	(30,275)	1,200	6,471	6 427
Net income (FRS 3)	41,072	12,427	(11,652)	11,070	12,256	(300)	6,427
Priorite aguity	70 200	7 050	0 207	20.450	4 000	(11 175)	
Private equity	78,322	7,859	8,327	39,152	4,896	(14,475)	10.400
Alternative asset management	(37,304)	7,309	(31,073)	9,228	10,920	12,573	12,499
Holdings/Eliminations	(1,771)	(2,702)	(2,865)	(7,035)	(4,760)	(4,308)	
Total	39,247	12,466	(25,611)	41,345	11,056	(6,210)	6,427
Average Number of Shares Outstanding (m)	266.6	263.1	258.3	253.9	258.9	260.0	260.0
IFRS EPS (cents) Paid distributions per share (cents)	15.4 30.0	4.7 12.0	(4.5) 12.0	4.4 12.0	4.7 12.0	(0.1) 12.0	2.5 12.0
·	30.0	12.0	12.0	12.0	12.0	12.0	12.0
BALANCE SHEET							
Fixed Assets	558,086	559,335	454,156	390,278	420,644	346,191	346,591
Intangible Assets (inc. goodwill)	167,134	156,583	117,233	114,768	147,559	125,938	125,938
Other assets	38,590	35,244	10,305	26,567	25,494	23,550	23,550
Investments	352,362	367,508	326,618	248,943	247,591	196,703	197,103
Current Assets	173,882	141,521	178,161	185,686	171,937	184,199	159,029
Debtors	20,694	15,167	32,955	18,729	16,860	15,159	15,159
Cash	123,468	96,438	127,916	143,767	99,511	119,012	93,842
Other	29,720	29,916	17,290	23,190	55,566	50,028	50,028
Current Liabilities	(31,294)	(26,979)	(34,783)	(40,720)	(85,020)	(58,517)	(58,517)
Creditors	(30,643)	(25,757)	(34,583)	(40,516)	(68,498)	(58,507)	(58,507)
Short term borrowings	(651)	(1,222)	(200)	(204)	(16,522)	(10)	(10)
Long Term Liabilities	(15,514)	(12,830)	(12,475)	(29,464)	(26,463)	(27,890)	(27,890)
Long term borrowings	0	(19)	0	(2,859)	(1,020)	(3,211)	(3,211)
Other long term liabilities	(15,514)	(12,811)	(12,475)	(26,605)	(25,443)	(24,679)	(24,679)
Net Assets	685,160	661,047	585,059	505,780	481,098	443,983	419,213
Minorities	(138,172)	(131,844)	(95,182)	(39,299)	(23,634)	(16,635)	(16,635)
Shareholders' equity	546,988	529,203	489,877	466,481	457,464	427,348	402,578
Year-end number of shares m	263.9	261.2	255.7	253.8	260.0	260.0	260.0
NAV per share (€)	2.07	2.03	1.92	1.84	1.76	1.64	1.55
CASH FLOW							
Operating Cash Flow	188,492	19,148	91,146	96,408	9,151	50,933	6,027
Acquisitions/disposals	70	(290)	(633)	(275)	(6,640)	5,190	C
Financing	(38,148)	(4,362)	(26,073)	(46,994)	(11,840)	(4,092)	C
Dividends	(82,432)	(33,494)	(32,962)	(33,098)	(37,531)	(32,531)	(31,197
Other	, ,	, ,	, , ,	, ,	, , ,	, ,	,
Cash flow	67,982	(18,998)	31,478	16,041	(46,860)	19,500	(25,170)
Other items	(97)	(8,032)	0	(190)	2,604	0	` (
Opening consolidated cash	55,583	123,468	96,438	127,916	143,767	99,511	119,011
Closing consolidated cash	123,468	96,438	127,916	143,767	99,511	119,011	93,841
Financial debt	(651)	(1,241)	(200)	(3,063)	(17,542)	(3,221)	(3,221)
Closing consolidated net (debt)/cash	122,817	95,197	127,716	140,704	81,969	115,790	90,620
Consolidated net financial position	133,816	103,139	128,901	100,994	105,579	116,002	90,932



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